



CITY OF CELINA'S ADOPTED ANNUAL OPERATING BUDGET FISCAL YEAR 2015—2016

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Table of Contents



Budget Message		5–28
City Profile	City Manager's Message Budget Message	29- 41
	Celina City Council City Organizational Chart History of Celina City of Celina Today Summary of Certified Property Values Summary of Ad Valorem Tax Rate Sales tax revenue analysis Property tax per capita Building permits	
Budget Summaries		42 - 55
	Summary of Fund Balances Combined Revenue & Expenses for all funds Revenue & Expenditures Graphs	
General Fund		56 - 103
	G/F Summary Schedule of Revenue G/F Schedule of Expenditures by Departments Library City Secretary Office Planning and Development Services Administration and Finance Municipal Court Fire and EMS Public Works Police Parks Marketing	
Water and Sewer Fund		104 - 112
	W/S Summary Schedule of Revenue W/S Schedule of Expenses by Departments Water Wastewater Garbage & Recycling	
Debt Schedule	Schedule of Bonded Debt History of Ad Valorem Tax Rate & Components	113 - 118

Budget Cover Page



Recorded votes for adoption of FY 2015 – 2016 Annual Budget:

Erik Geiger (Place #1)	YES	Wayne Nabors (Place #2)	YES
Andy Hopkins (Place #3)	YES	Carmen Roberts (Place #4)	ABSENT
Lori Vaden (Place #5)	YES	Chad Anderson (Mayor Pro Tem/Place #6)	YES

Recorded votes for adoption FY 2015 – 2016 Tax Rate:

Erik Geiger (Place #1)	YES	Wayne Nabors (Place #2)	YES
Andy Hopkins (Place #3)	YES	Carmen Roberts (Place #4)	ABSENT
Lori Vaden (Place #5)	YES	Chad Anderson (Mayor Pro Tem/Place #6)	YES

Property Tax Rate	FY 2015-2016	FY 2014 – 2015
Property Tax Rate	\$0.645000/100	\$0.645000/100
Effective Tax rate:	\$0.580942/100	\$0.620108/100
Effective M&O Tax Rate:	\$0.389767/100	\$0.443755/100
Rollback Tax Rate:	\$0.632436/100	\$0.691270/100
Debt Rate:	\$0.211488/100	\$0.212263/100

Total debt obligation for the City of Celina secured by property taxes: \$19,483,778.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$632,056, which is a 17.44 percent increase from last year's budget.

The property tax revenue to be raised from new property added to the tax roll this year is \$245,211.

Budget Cover Page



City of Celina Annual Budget

For the Fiscal year

OCTOBER 1, 2015 Through SEPTEMBER 30, 2016

CITY LEADERSHIP:

Sean Terry Mayor

Chad Anderson Mayor Pro-Tem/Place #6

Erik Geiger Place #1
Wayne Nabors Place #2
Andy Hopkins Place #3
Carmen Roberts Place #4
Lori Vaden Place #5

PROPOSED AND SUBMITTED BY:

Mike Foreman City Manager

PREPARED BY:

Jay Toutounchian Director of Finance

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Published in accordance with the City of Celina Home Rule Charter





City Manager's Message

Budget Message

City Manager's Message



The Honorable Mayor, Mayor Pro-Tem and City Council,

Our employees of the City of Celina constantly strive to provide answers to the needs of our community. As a connection between our citizens and the City Council, we interact with the community to provide foresight for growth, set goals for the use of the revenues, and to provide innovative change within the community.

A goal this year is to continue to increase the sales tax receipts by providing more opportunities for all citizens and visitors to shop locally. Since 2011 shopping opportunities in Celina have increased as have sales tax receipts. This year, revenues are up by nearly 30%. Sales tax receipts spread the burden of governmental responsibility (Fire, Police, Streets, Water and Sewer and Parks) among all who use City services.

Economic development success can be achieved by creating attractive and competitive business environments where businesses choose our community over others. Celina is an emerging economy with single-family homes being built in every direction of our community. Our goals include creating positive business environments that facilitate sustainable growth through great customer service delivery, infrastructure design and management of our future through advanced planning and strategic implementation.

A successful economic development equation includes partnering with our community to create a destination that people will treasure. Great schools, special events, and a collaborative approach to recruiting and retaining businesses will define our journey.

With a community perspective, our staff has created a survey that will work to identify your needs from your local government. In one way it is a report card; in another, a guide to ensure that your focus is our priority. It will aid us in preparing for the future of Celina. What type of special events do you seek? What park amenities do you want?

City Manager's Message



We plan on putting ourselves in your shoes. We want to know: why did you come to Celina and why do you choose to stay here? We also want to include you in the design of where and how our community grows. Many of our best ideas come from brainstorming sessions with residents. Every day you see things that can be improved and have ideas on how they can be improved. This gathering of information will provide quality feedback to help us evaluate and assess our program delivery.

We hope to learn more from you about our community needs so we can constantly strive for outstanding performance standards while delivering excellent customer service from all of our employees. With these goals in mind, the economic development success of our community is in our hands. Let's build a great Celina together!

Mike Foreman

City Manager



September 08, 2015

The Honorable Mayor, Mayor Pro-tem and City Council City of Celina, Texas

Presented herewith is the City of Celina's adopted operating budget for fiscal year October 1, 2015 through September 30, 2016. This document contains spending plans and revenue estimates for the General Fund, the Debt Service Fund and the Water and Wastewater Fund.

The total adopted operating budget is \$35,036,157. This spending plan provides \$8,368,785 for the General Fund and transfers, \$2,961,271 for the Debt Service Fund, \$6,291,804 for the Water and Wastewater Fund, and \$17,414,297 for the Capital Outlay Fund.

This operating budget provides funding for basic services, critical needs, equipment replacement and facility upgrades. The City's operating departments have developed their budgets that identify the impacts of current year programs and commitments for the future.

As shown in the Budget Summary Section, this budget plan adheres to the City's financial policies and preserves the City's strong financial position while providing an excellent level of service to our citizens.

Document Organization and Presentation

This budget document is intended to give the reader a comprehensive view of funding for the City's day-to-day operations, scheduled capital improvement expenditures, and principal and interest payments for outstanding long-term debt and capital leases. The operations are organized into programs of service or operating departments to give the public a clear idea of how resources are allocated.

The City Profile section presents an informative overview of Celina, a list of Council members and an organizational chart of City operations. In this section we have provided a series of charts and graphs illustrating historical trends for important operating influences such as building activities, sales tax and taxable property values.



The Budget Summaries section includes an overview of revenue and expenditures for each operating fund. This section will combine the revenue and expenditures along with chart and graph.

The General Fund section contains line item detail for all operating revenues, including last year's operating budget and last year end estimates for comparison. This section provides a program of service overview for each operating department outlining major business functions, key customers, and customer expectation and requirements. Additionally, staffing levels and expenditure summaries for each General Fund Department with prior year budget and actual expenditures for comparison purpose.

Similar presentations are provided for the Water/ Wastewater Utility Fund.

The Debt Service Funds section provides a summary of the annual principal and interest payments for all outstanding bonded debt. This section also contains line item detail for the Interest & Sinking General Obligation Bonded Fund and Interest & Sinking Revenue Bonded Fund revenues.

The Tax Information and Levy section provides calculation of the city property tax; along with a historical presentation of the property tax rate as well as a property tax and debt summary schedule.

Budget Development Process

Definition of the Budget Process

The budget process consists of activities that encompass the development, implementation, and evaluation of a plan for the provision of services and capital assets. A good budget process is far more than the preparation of a legal document that appropriates funds for a series of line items. Good budgeting is a broadly defined process that has political, managerial, planning, communication, and financial dimensions. The following definition recognizes the broad scope of the budget process and provides a base for improvement of the budget process.

The budget process consists of activities that encompass the development, implementation and evaluation of a plan for the provision of services and capital assets.



The Mission of the Budget Process

The mission of the budget process is to help decision makers make informed choices for the provision of services and capital assets and to promote stakeholder participation in the decision process.

The mission statement above identifies the central goal of the budget process. It incorporates both political and managerial aspects, as well as a responsibility to report and account for the provision of services and use of resources. Communication with and involvement of citizens and other stakeholders is stressed. The broad nature of the mission allows issues to be addressed that have limited the success of budgeting in the past.

The City's budget is a complex document and represents the culmination of months of preparation and discussion among Council, City Manager, Finance Director and department directors regarding the best ways to provide services to the community at the greatest value. This budget is consistent with the City's high performing philosophy which strives to simultaneously delivery high quality products and services, outstanding customer value and sound financial performance. City departments worked very closely with the Finance Department to draft a budget that fits within revenue expectations and key departmental goals.

As required by the City's Charter, the proposed budget was provided to the city council by July 30th. Concurrently, copies of the adopted budget are made available to the public on the City's website and on file at the City Secretary's Office. The City Council considers the proposed budget and provides public hearings where public input regarding the budget programs and financial impact is heard.

The budget is formally Adopted by the City Council during the regular City Council meeting in September. The budget goes into effect on October 1.

Budget Key Dates:

February Budget Kickoff

March – May Departmental submission of budget documents

June Executive review of Departmental Proposed Budget

July Budget Retreat



 August
 Publication of Proposed tax rate and conduct public hearings

September Proposed Budget submitted for approval by the City Council

October Budget becomes effective

Performance Measurement

The management of the City of Celina believes that it is important to not only plan for and provide quality service, but to also provide a means of measuring and reporting the result of its efforts. The Finance Department provides quarterly reports that illustrate how each department is performing which ultimately can determine the value of programs and opportunities for improvement.

This budget attempts to provide basic measurement data regarding changes in funding for various departments. The manner in which this measurement data is presented is a standard bar chart reflecting comparative expenditures for the current and most recent fiscal year. Due to the nature and complex operation of each department, it is challenging to provide a single or even a few statistical measures. However funding comparisons provide a broad view of changes in level of service for the departments.

With regard to the fiscal year ending on September 30, 2015, the City of Celina anticipates another solid performance in terms of financial condition and quality of service provided to its citizen. Financial goals will be met and the City's strong financial position will be maintained. Substantial progress has been made toward the goals set by the Council for the City and its departments and levels of service have continued to meet the demand of the City of Celina's growing community.

Trend Analysis

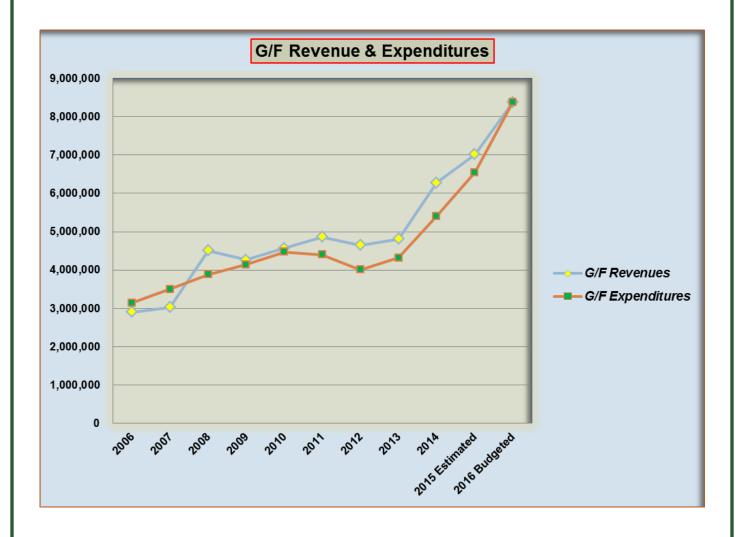
The City of Celina is strong advocate of fiscally conservative philosophy when projecting and budgeting for the revenues and expenditures.

During budget year, revenues and expenditures are closely monitored by the Finance Department along with oversight from City Manager's office so that adjustments to spending levels can be implemented, if needed. The City considers many factors as presented through this budget document along with trend analysis to develop and manage the budget as year progresses.



Revenue Trends

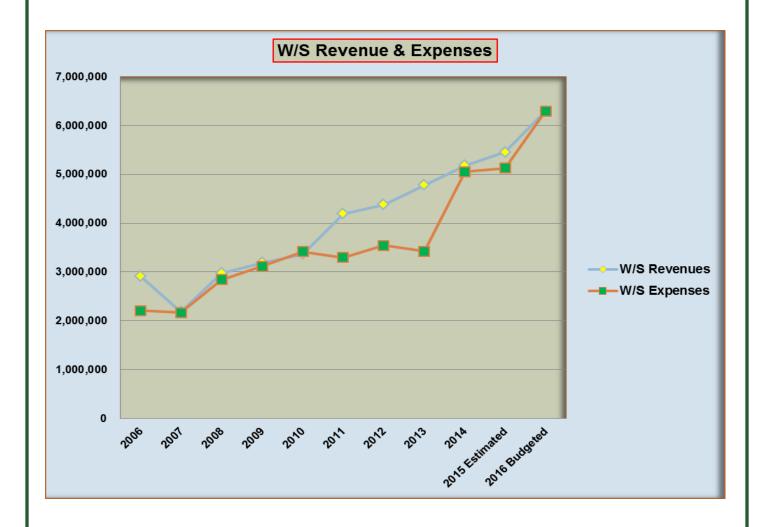
The City of Celina utilizes a fiscally conservative strategy when projecting revenues. Residential and commercial growth, along with economic expectations, are primary drivers in estimating revenues. In the past several years the City of Celina has enjoyed a relatively stable upward revenue trend. This trend was caused by a steady growth in population, property values, sales tax and improvement in the housing sector. The economic slowdown of 2006 - 2009 had some effect on General Fund and Utility Fund revenues, but as can be seen in the graph this slowdown movement has ended and we anticipate robust growth during next several years.





Expenditure Trends

Expenditure trends are projected using prior year's spending patterns in conjunction with assessing the impact of current year influences such as departmental objectives and goals. In this year's budget, the same fiscally conservative strategy has been utilized.





General Fund Expenditure Analysis

						Budget /E Estimate		Budget to 5 Budget
Departments	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	\$ Change	% Change	\$ Change	% Change
Library	135,315	146,336	146,336	156,465	10,129	7%	10,129	7%
General Services Office	114,686	133,954	131,604	229,247	97,643	74%	95,293	71%
Dev. Services	691,467	747,586	743,586	890,278	146,692	20%	142,692	19%
Administration	1,002,783	1,213,024	1,316,723	1,187,086	(129,637)	-10%	(25,938)	-2%
Court	72,136	79,451	83,397	91,528	8,132	10%	12,077	15%
Fire / EMS	1,157,618	1,438,253	1,438,298	1,891,416	453,118	32%	453,163	32%
Public Works	589,683	858,056	831,955	1,052,214	220,260	26%	194,158	23%
Police	994,449	1,187,836	1,169,894	1,727,083	557,189	48%	539,247	45%
Parks	630,874	591,055	595,375	771,157	175,783	30%	180,102	30%
Main Street	54,324	63,960	88,550	90,367	1,817	2%	26,407	41%
Marketing	0	0	0	281,944	281,944	100%	281,944	100%
TOTAL GF EXPENDITURES	5,443,334	6,459,511	6,545,716	8,368,785	1,823,069	28%	1,909,275	30%

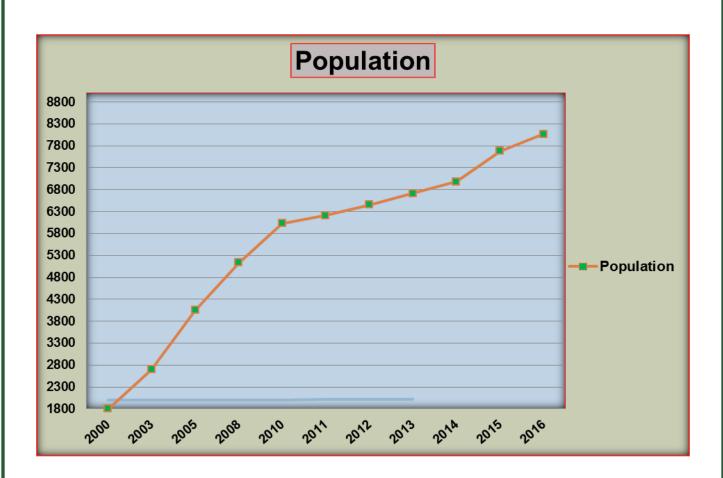
Water and Wastewater Expense Analysis

					FY 16 E to FY 15 Y	Budget 'E Estimate		Budget to 5 Budget
Departments	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget		% Change	\$ Change	% Change
Water & Garbage	3,237,568	3,657,638	3,939,610	4,467,272	527,663	13%	809,634	22%
Waste Water	564,898	1,293,141	1,187,976	1,824,532	636,556	54%	531,391	41%
TOTAL W/S EXPENSES	3,802,466	4,950,779	5,127,586	6,291,804	1,164,218	23%	1,341,025	27%



Economic Outlook and Revenue Projection for Fiscal Year 2015 – 2016

Celina continues to be one of the fastest growing small cities in the U.S. Economic indicators showing upward trend in the current U.S. economy nationwide. The same indicators demonstrate faster and healthier growth in the economy of state of Texas. Unemployment rate is on average 1.5% lower than the national average and job creation and housing markets are exceptionally strong. This growth has placed pressures on City resources. Consequently, the City of Celina must respond to this increased demand for services. Two primary priorities addressed in this budget are: 1) sufficient funding for the public safety to provide core operating services in the midst of population growth, and 2) public works services to meet the needs and expectation of a larger community. A growing population directly influences the housing industry and, ultimately the property tax base. This budget reflects continued growth in and around the city.





The City of Celina's governing body and management understand that diversification of Celina's economy is a key to financial stability. The retail market is bouncing back and the North Texas area has been noted for its strength. The City of Celina's leadership is working tirelessly to make Celina a major destination for retail business.

Revenue Assumptions

Revenue assumptions for the ensuing fiscal year are expected to follow the growth curve of job creation, population growth, retail sales activity and housing starts. Other revenues, such as property and sales tax revenue are forecasted using historical date in conjunction with economic condition of the area. The total certified value of all taxable property, as rendered by the Collin County Appraisal District, is shown in the chart below.

	Adopted for FY 2015	Adopted for FY 2016
Total Taxable Value	\$554,210,534	\$659,822,700
Tax Rate	64.500 cents / \$100	64.500 cents / \$100
Maintenance & Operation Rate	43.274 cents / \$100	43.335 cents / \$100
Interest & Sinking Rate	21.226 cents / \$100	21.165 cents / \$100

To fund operations, such as police service, street maintenance, fire and emergency medical services, library, parks and recreation and debt service on outstanding debt, the City levies a tax on all taxable property. This budget includes a tax rate of 64.50 cents per \$100 of property value which remains unchanged from previous year. This tax rate is more than effective rate, which provides more revenue than collected from properties on the tax roll last year.

Sales tax collection is on the rise for the City of Celina. Sales tax revenue for fiscal year 2014-2015 is estimated to be \$1,150,576 which includes 25% for Economic Development Corporation (EDC) and 25% for Community Development Corporation (CDC). The City portion of the sale tax for fiscal year 2014-2015 is estimated to be \$575,288, which is the remaining 50%. The sales tax revenue source is extremely important to the City in that it reduces property tax and makes up approximately eight percent of the general revenue. The sales tax as a revenue figure is subject to economic cycles and discretionary buying characteristics of the consumer and, accordingly, must be monitored and projected carefully. This is especially important in fiscal year 2015-2016 due to completion of construction for widening of Texas State Highway 289 (Preston Road) and anticipation of opening for several sales tax generating businesses in Celina.



Following are the brief explanation for other revenue categories:

Franchise Fee Revenue

Franchise fee revenue represents a vital portion of the City's general revenues. This revenue is derived from major public utilities operating within the City and is intended to reimburse the City for use of public streets and right of way. The franchise fee revenue growth is expected to reflect population and commercial development growth rates.

Licenses, Permits and Fees

Revenues from these categories are intended to cover the costs of general governmental services such as building inspection, plat recording and consultation, subdivision review, site plan fees to assist in recovering costs associated with the development review process, fire inspection fees for commercial construction and other various services.

Police Department Fines and Costs

Revenues in this category are produced through payment of citations, warrants and court costs. The citations issued by the Police Department are processed through and collected or adjudicated by the Municipal Court. Although the Police Department continues to expand significant resources on Community Oriented Policing; which focuses on reduction of crimes by attacking the root of the problem not simply the symptoms, revenue is generated due to continued focus on traffic law enforcement for our citizen's safety.

Recreation Program Fees

The City of Celina created the Parks & Recreation Department to generate revenue through field usage and concession fees. These fees help to partially offset the costs of operating the Celina Park system. Fees are established by anticipating membership activity and program usage.



Water/Wastewater Utility Fund Transfer

For the Fiscal Year 2015 – 2016, transfer from Water/Wastewater Utility Fund to the General Fund is \$492,000.00 that represents approximately 8% of the Water/Wastewater Utility Fund's expenses. The transfer is designed to reimburse the General fund for services it provides to the Water/Wastewater Utility Fund such as: office space, financial services, administrative services, engineering services, infrastructure repair, information technology, and various other services and benefits.

Water/Wastewater Utility Fund Revenue

The Water/Wastewater Utility operations are funded primarily through user fees. The City's utility infrastructure and service delivery systems have been carefully planned and have sufficiently met demand for a growing customer base. Providing safe, clean, and reliable drinking water is a critical city service. Investments in drinking water and wastewater systems protect public health, the environment, provide fire protection, and ensure that there is an adequate water supply to support the City's growing population. Adequate water supply is often a determining factor in economic development opportunities. To continue to meet the projected service demand of existing and new customers, the Water/Wastewater Utility system faces significant capital improvement challenges. The investments are necessary to keep pace with the increased population demand and replacement of aging lines. The investment is also necessary to ensure compliance with the federally mandated Clean Water Act and Safe Water Drinking Act. The City of Celina is in a unique situation unlike any other city in the State of Texas. Celina has an unlimited water supply in its disposal through the Upper Trinity Regional Water District supplier. The City sets utility rate based on the cost of service. This model establishes an equitable rate structure for total cost recovery. In order to fund the capital improvement programs and to meet increasing system demand and operational cost pressures, multiple-year rate increases were implemented.

Water/Wastewater Impact Fees

Water and Wastewater impact fees are collected for all new residential and commercial connections to the City's utility. These fees are designed to help offset the costs of serving new connections to the utility system, and under the authority by which these fees are collected, the fees are restricted in their use. Specifically, impact fees the City collects are set aside for designated utility projects and may also be used toward current debt service on existing facilities, which serve new connections.



Expenditures Assumptions

Personnel

The City currently supports a staff of 64 approved full-time equivalent employees (FTEs) allocated among operating departments. This adopted budget will increase last year's total by 12.5 full-time equivalent employees and bring the total to 78.5 FTEs.

New job positions in this budget for the upcoming year are presented below:

Department	FTE	Position Classifications
Administration	1	Senior Accountant
Police	4	Patrol Officers
Fire / EMS	3	Firefighter/Paramedic
Public Works	2	EIT & PM/CIP Inspector
Marketing	1	Director of Marketing
Library	1/2	Library Clerk
Water & Wastewater	3	Water & Wastewater Technician
Eliminated vacant positions	-2	Various departments
TOTAL	12.5	

Personnel Compensation

This adopted budget includes a three percent (3%) wage increase for all employees.

Texas Municipal Retirement System (TMRS)

The City provides pension benefits for all of its full-time employees through the state-wide Texas Municipal Retirement System. Over the past several years, significant changes have been adopted by TMRS. The major changes include a change in actuarial cost method, changing the amortization period for actuarial liabilities, and changes to fund structuring. The fund structure changes provide for greater efficiency and reduce the City's annual contribution rates. The City of Celina offers 20 years for retirement and matched the employee's contributions 2 to 1.



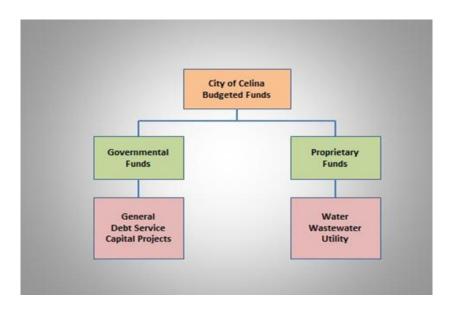
United healthcare Insurance Company (UHC)

The City provides Health, Dental and Vision insurance to its full time employees. The City contributes \$6,000.00 annually under defined contributions method. United Healthcare Insurance Company offers five different plans from which employees may choose. For the Fiscal Year 2015 – 2016 the City will provide and pay for a long term disability plans. The City will offer to full time employees an opportunity to purchase a short term coverage plan from the health insurance carrier. The City of Celina's payroll department offers administrative assistance to the employees that obtain supplemental insurance through payroll deductions.

Summary of the City Fund Accounting Structure

The City employs a fund accounting structure that will assist to accomplish this mission.

The identity and functions of these funds are:



General Fund - to account for the resources and expenditures related to the generally recognized governmental services and/or functions provided by the various City departments, including: Library Services, Office of the City Secretary, Development Services, Administration, Municipal Court, Fire and Emergency Medical Services, Public Works (including Street Maintenance and Drainage), Police, Parks & Recreation, and Marketing - a governmental fund type.



- **Debt Service Fund** to account for the accumulation of resources for, and the payment of, general long term debt principal and interest a governmental fund type.
- **General Capital Improvement Projects Fund** to account for the financial resources associated with multiyear and/or major capital improvement projects to be funded from non-utility revenues – a governmental fund type.
- **Utility Fund** to account for all the activities required for the provision of water and sanitary sewer (through Public Works) and sanitation collection and disposal services to the residents of the City a proprietary fund type.
- **Utility Capital Improvement Fund** to account for the financial resources associated with multi-year and/or major capital improvement projects to be funded from utility revenues a proprietary fund type.
- **Impact Fees Fund** to account for the resources and expenditures of the Water and Sewer Impact Fees that have been or expect to be collected a proprietary type fund.
- **Economic Development Corporation Fund** to account for the resources and expenditures related to the Section 4A Economic Development Corporation a governmental type fund.
- **Community Development Corporation Fund** to account for the resources and expenditures related to the Section 4B Community Development Corporation a governmental type fund.

GENERAL BUDGET POLICY

These general Budget Policies are the basis on which staff develops budget recommendations And establishes funding priorities within the limited revenues the City has available to provide municipal services.

1) Operating Budget - Overall

- a) The budget should be a performance, financing and spending plan agreed to by the City Council and Mayor. It should contain information and data regarding expected revenues, expected expenditures and expected performance.
- b) The Finance Director shall prepare and the City Manager present the annual budget preparation calendar to Council, Mayor and staff by the end of September each year.



- c) Annually, the Finance Director will prepare and refine written policies and goals to guide the preparation of performance, financing and spending plans for the City budget. Adopted budgets will comply with the adopted budget policies and City Council priorities.
- d) As a comprehensive business plan, the budget should provide the following critical elements recommended by the Government Finance Officers Association; public policies, and Long-Range Financial Plan.
- e) The City's annual budget presentation should display the City's service/delivery performance plan in a friendly format. Therefore, the City will use a program budgeting format to convey the policies for and purposes of the City operations. The City will also prepare the line item format materials for those who wish to review that information.
- f) Decision making for capital improvements will be coordinated with the operating budget to make effective use of the City's limited resources for operating and maintaining facilities.
- g) Finance Director has primary responsibility for:
 - i) formulating budget proposals in line with City Council priority directions.
 - ii) Implementing those proposals once they are approved.

2) Fiscal Integrity

- a) Ongoing operating expenditure budgets will not exceed the amount of ongoing revenue budgets to finance these costs. New program request costs will have to identify either a new ongoing source of revenue or identify offsetting/ongoing expenditures to be eliminated.
- b) In years when City Council approves operating budgets with ongoing costs exceeding ongoing revenues, the City Council must authorize the use of fund balance reserve to be used.
- c) Any available carryover balance will only be used to offset one-time or non-recurring costs. Cash balances in excess of the amount required to maintain strategic reserves will be used to fund one-time or non-recurring costs.
- d) The City will maintain the fiscal integrity of its operating and capital improvement budgets which provide ser vices and maintain certain public facilities, streets and utilities. It is the City's intent to maximize the level of public goods and services while minimizing the level of debt.
 - e) Mitigation fees shall be used only for the project or purpose for which they are intended.
 - f) The City will maintain a balanced budget which is defined as planned funds available equal planned expenditures and ending fund balance.



3) Revenues

- a) Generally revenues estimates shall not assume growth rates in excess of inflation and scheduled rate increases. Actual revenues that are over estimates will be recognized through budgetary adjustments only after it takes place. This minimizes the likelihood of either a reduction in force or service level in the event revenues would be less than anticipated.
- b) Investment income earned shall be budgeted on the allocation methodology, i.e., the projected average monthly balance of each participating fund.

4) Reporting

- a) A revenue/expenditure report will be produced monthly so that it can be directly compared to the actual results of the fiscal year to date.
- b) Each quarter, staff will produce a "Quarterly Financial Report" comparing current year to past year actual revenue and expenditure and present the data to City Council.
- c) Semi-annually, staff will provide revenue and expenditure projections for the next five years (General Fund Projection Model). Projections will include estimated operating costs for future capital improvements that are included in the capital budget. This data will be presented to the City Council in a form to facilitate annual budget decisions, based on a multi-year strategic planning perspective.

5 Citizen Involvements

- a) Citizen involvement during the budget process shall be encouraged through public hearings, work sessions, website and surveys.
- b) Involvement shall also be facilitated through Council appointed boards, commissions

6) Fees

- a) Fees shall be to cover 100% of the costs of service delivery, unless such amount prevents an individual from obtaining essential services. Fees or service charges should not be established to generate money in excess of the cost of providing service.
- b) Fees may be less than 100% if other factors, e.g., market forces, competitive position, etc., need to be recognized.



7) Capital Budget – Fiscal Policies

- a) Capital project proposals should include as complete, reliable and attainable cost estimates as possible. Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. Project cost estimates should be included in the City's Five Years Capital Improvement Plan (CIP) and should be as reliable as possible; recognizing that Year 1 or Year 2 project cost estimates will be more reliable than cost estimates in the later years.
- b) Proposals should include a comprehensive resource plan. This plan should include the amount and type of re sources required, a timeline and financing strategies to be employed. The plan should indicate resources necessary to complete any given phase of the project, (i.e., design, rights-of-way acquisition, construction, project management, contingency, etc.).
- c) Capital project proposals should include a discussion on level of service (LOS). At a minimum, the discussion should include current LOS level associated with the proposal and level of service after completion of proposal. Proposals that seek to address low level LOS will receive higher priority than those that are currently receiving higher levels of LOS. Capital project proposals that either has a current LOS level of 100% or higher or will have a LOS level of 100% of higher after completion of the proposal must include a discussion on impacts to other services that have a LOS level below 100%.
- d) All proposals for capital projects will be presented to the City Council within the framework of a Capital Budget. Consideration will be given to the commitment of capital funds outside the presentation of the annual capital budget review process for emergency capital projects, time sensitive projects, projects funded through grants or other non-city funding sources and for projects that present and answer the following criteria for Council consideration:
 - 1) Impacts to other projects
 - 2) Funding sources
- e) Capital project proposals shall include all reasonably attainable cost estimates for operating and maintenance costs necessary for the life cycle of the asset.
- f) Major changes in project cost must be presented to the City Council for review and approval. Major changes are defined per City's Procurement Policies & Procedures as amounts greater than \$25,000 for single craft or trade and greater than \$50,000 for two or more crafts or trades.



- g) At the time of project awards, each project shall have reasonable contingencies also budgeted:
 - i) The amount set aside for contingencies shall correspond with industry standards and shall not exceed ten percent (10%), or a percentage of contract as otherwise determined by the City Council.
 - ii) Project contingencies, unless otherwise determined by the City Council, may be used only to compensate for unforeseen circumstances requiring additional funds to complete the project within the original project scope and identified needs.
 - iii) For budgeting purposes, project contingencies are a reasonable estimating tool. At the time of contract award, the project cost will be replaced with an appropriation that includes the contingency as developed above.
- **h)** Staff shall seek ways of ensuring that the administrative costs of implementing the Capital Budgets are kept at appropriate levels.
- i) The Capital Budget shall contain only those projects that can be reasonably expected to be accomplished during the budget period. The detail sheet for each project shall contain a project schedule with milestones indicated.
- j) Capital projects that are not expensed during the budget period will be re-budgeted or carried over to the next fiscal period except as reported to the City Council for its approval. Multi-year projects with unexpended funds will be carried over to the next fiscal period.
- **k)** If an adopted capital project will have a direct negative effect on other publicly owned facilities and/or property, or reduce property taxes revenues (for property purchases within the City), mitigation of the negative impact will become part of the adopted capital project costs.
- 1) A capital project will not be budgeted unless there is a reasonable expectation that funding is available.

9) Debt Policies

- a) Debt will not be used for operating costs.
- **b)** Whenever possible, the City shall identify alternative sources of funding and availability to minimize the use of debt financing.
- c) Whenever possible, the City shall use special assessment, revenue or other self-supporting debt instead of general obligation debt.
- **d)** Tax Anticipation Notes will be issued only when the City's ability to implement approved programs and projects are seriously hampered by temporary cash flow shortages.



- e) Long-term general obligation debt will be issued when necessary to acquire land and/or fixed assets, based up on the City's ability to pay. Long-term general obligation debt will be limited to those capital projects that cannot be financed from existing revenues and only when there is an existing or near-term need for the acquisition or project. The acquisition or project should also be integrated with the City's Long-Range Financial Plan and the Capital Improvement Plan (CIP).
- f) The maturity date for any debt issued for acquisition or project will not exceed the estimated useful life of the financed acquisition or project.
- g) Current revenues or ending fund balances shall be set aside to pay for the subsequent two year's debt service payments. This is intended to immunize the City's bondholders from any short-term volatility in revenues.
- **h)** The City shall establish affordability guidelines in order to preserve credit quality. One such guideline, which may be suspended for emergency purposes or unusual circumstances, is as follows: Debt service as a percent of the City's operating budget should not exceed (Percentage to be determined).

Budget Preparation

The budget preparation process began in April when the departments adopted the following year's revenues and expenditures to begin planning of the next Fiscal Year. A Budget Review Meeting was held in July for all senior staff members and City Council. The budget process was comprised of three elements: (1) continuation level/target budget (expenditures), (2) budget assessment - improvements, and (3) budget assessment - expenditure reductions.

1. Continuation Level/Target Budget

The continuation level budget (expenditures) is a target budget. Each department's continuation level budget (expenditures) is based upon a budget cap, based on anticipated revenue. The Fund's continuation level/target budget (expenditures) will not exceed revenue dollars. No additional improvements such as personnel, furniture/equipment and/or other services are included in the continuation level budget (expenditure).

2. Budget Assessment - Improvements

The second element of the budget process is an assessment and inclusion of department service Improvement requests. Service improvements are examples such as additional staff or equipment.



3. Budget Assessment - Expenditure Reductions

The last element in the budget preparation process is an assessment and inclusion of department expenditure reductions. Expenditure reductions will be reviewed annually to assess whether current services can be streamlined and or outsourced at a reduction in cost. Once the continuation level/target budget, reduction, and improvement requests were completed, the City Manager reviewed the department proposals and met with department directors in July. Several meetings between Staff and the Finance & Government Committees were conducted to review all operating

Budget Workshop

and debt service funds.

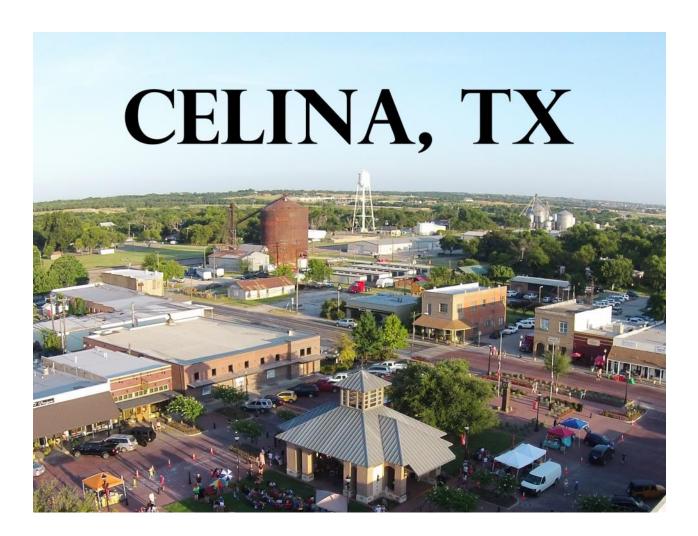
The Annual Budget Workshop was held in July and consisted of an intensive one day work session. During this workshop the Council revised the City Manager's proposed budget based on presentations made by all of the Department Directors. The City Manager's proposed budget was submitted to the City Council on July 30th. In September the City Council will conduct a budget hearing. The purpose of the hearing is to seek citizens' involvement by explaining the budget process and seeking input. Budget will be approved in the regular Council meeting along with tax rate in September as required by Celina's City Charter. The budget takes effect for the next fiscal year, beginning October 1, 2015. The budget may be amended during the fiscal year through City Council. A budget amendment ordinance may be prepared increasing a fund's appropriation, deemed as necessary.

Outlook for the Future

This budget contains a tremendous amount of financial information. It is the staff's intent to continue the transformation of this traditional line item budget into a more programmatic budget, a budget that clearly addresses the various programs of the City and their effectiveness.

This budget will provide a road map for quality service that the citizens of Celina expect. With careful implementation, we envision the budget plan as a firm cornerstone of the City's future economic development.





City Profile

Celina City Council City Organizational Chart History of Celina City of Celina Today

Mayor and Council





Celina's Mayor and City Council

(From Left to Right) Chad Anderson (Mayor Pro Tem/Place #6), Sean Terry (Mayor), Wayne Nabors (Place #3), Carmen Roberts (Place #4), Lori Vaden (Place #5), Erik Geiger (Place #1), Andy Hopkins (Place #3)



Celina's Mayor and City Council



Sean Terry Mayor



Erik Geiger Place # 1



Wayne Nabors Place # 2



Andy Hopkins Place # 3



Carmen Roberts Place #4



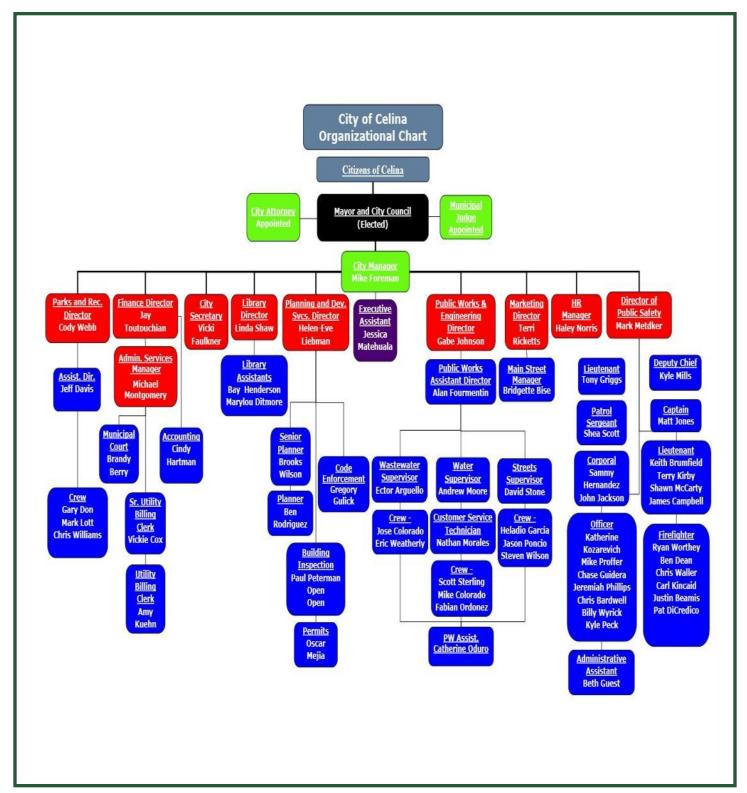
Lori Vaden Place # 5



Chad Anderson Mayor Pro Tem Place # 6

Organizational Chart





History of Celina





Celina, in the northwest corner of Collin County, was not established until 1876, but settlers came into the area at a much earlier date. These settlers lived the lives of typical pioneers building their homes from logs, or hauling lumber from Jefferson. They traveled by foot, horseback or in wagons, making their clothes at home and raising what they had to eat. These early families, as well as later ones, mainly came from Tennessee or Kentucky.

In October, 1879 a little settlement began to form a few miles southwest of the present day Celina. John T. Mulkey, Celina's first postmaster, named the town after Celina, Tennessee. The Methodist Church was built in 1880, and also doubled as the school for awhile. By 1885, a general store, mill, and a drug store has been opened in "Old Celina."

About 20 years later, considerable excitement was caused by the news that the Frisco railway was soon to extend its line through this part of the country. However, the right of way was to miss the little town. Shortly thereafter, the merchants of the town made plans to move the town to the railroad. When the time came to move, the businesses and houses were each placed on rollers and pulled to the new site by traction engines. This was done in February, 1902, and the ground was muddy. Some of the buildings became bogged down and had to be left until dry weather. A town site company had secured the land for the new "Celina," which was part of a pasture belonging to the late William Willock. The company had taken the fences down, marked off the streets, and placed the lots for sale. It was intended that the current Main Street would be the primary street of town so it was made wider than the other streets and the price of the lots were higher. Because of the higher price, the merchants began locating north of main Street and west of the railroad. A row of wooden buildings was formed facing the railroad. In 1907, the town was officially incorporated with Will Newsom serving as the first mayor.

History of Celina



The businesses looked about the same until 1910, when Fred Smith (who later became the first mayor of University Park in Dallas) began getting ready to lay the square and erect buildings around it. On July 6, 1911, several of the buildings were ready for use and there was a general moving day. Gravel was put on the streets and Celina took on the appearance of a wide awake, growing little city.

Celina has had a variety of businesses since that time, including an opera house in 1917. A partial listing of businesses and professional services in 1937 included a dry goods store, 7 gas stations, 2 drug stores, an ice cream factory, 2 grain elevators, 1 flour mill, 2 ice houses, 3 cotton gins, laundry, lumber yard, shoe and harness shop, jewelry store, blacksmith, bank, movie theatre, 3 tailor ships, funeral home, 2 dairies, 3 cafés, 2 chicken hatcheries, 3 doctors, a dentist, 10 churches, and a modern brick school building.

As in all communities, the establishment of a school is of utmost importance. The first school in the "new" Celina was a small wooden structure that was in the neighborhood of the Jeff Malone residence. In 1906, a 2 story brick school building was completed on the campus where the Celina Independent School District Administrative offices are now. In 1915, this school was destroyed by fire. In 1916, another 2 story brick building with a basement was finished and school began in it. This school was torn down and a new one completed and dedicated in April of 1943. This is the building presently being used for the CISD Administrative Offices. A new high school was built in 1976, and a new elementary school was completed in 1987. Bonds were passed in the spring of 1996 for a new high school and an addition to the elementary. After completion of the new high school, the middle school students will occupy the current Junior High school. In September 2001, bonds were passed for a new elementary school, additions to the high school, new vocational facilities, and renovations to the track. A new state of the art elementary school opened in fall of 2003.

An excerpt from the Celina Record of 1937 states: "If you are casting about for a good place to make you home you should visit Celina and see for yourself what it has to offer. Some here occasionally say the grass is greener elsewhere and move away, but most of them decide there is no use trying find a better place in which to live and rear their families, come back and settle down firmly fixed in their belief that trying is a waste of time."



CELINA BY CHOICE

Kansas city

A premier community of unique heritage, exceptional livability and natural beauty, committed to offering its citizens an array of settings in which to live, work, play and raise a family, while managing quality and environmentally responsible growth. Our strategic location will allow the promotion of a diverse economy while retaining much of its hometown atmosphere.



contact us

Corbett Howard Executive Director corbett@celinaedc.com Phone: 214-282-0732



"We are open for business!" Come grow with us!"

Celina will continue to look for ways to create economic and community development. Leadership is taking a proactive approach toward positive development and with this continued effort, Celina will carry on being Celina by Choice - a great place to live, work, play and shop!









CELINA, TEXAS

+15 MINUTE TRADE AREA

POPULATION

8,528

42,239

DEMOGRAPHICS

MEDIAN AGE

36

35

AVERAGE HOUSEHOLD INCOME

\$104,239

\$116,459

EDUCATION

Exemplary School Rating Celina ISD 4A

Prosper ISD 5A

35 minutes to 4 major universities

*Future home to Collin College High School Graduates 16.4%

> Some College 25.1%

Bachelor's or Higher 51.8%

ECONOMICS

"AA-" Bond Rating

Fastest growing county population in Texas

One of the healthiest regional economies in America

Triple Freeport Exemption

Tax abatements: real or personal property
Sales tax agreements - Section 380 Agreement
TIRZ districts



City Profile

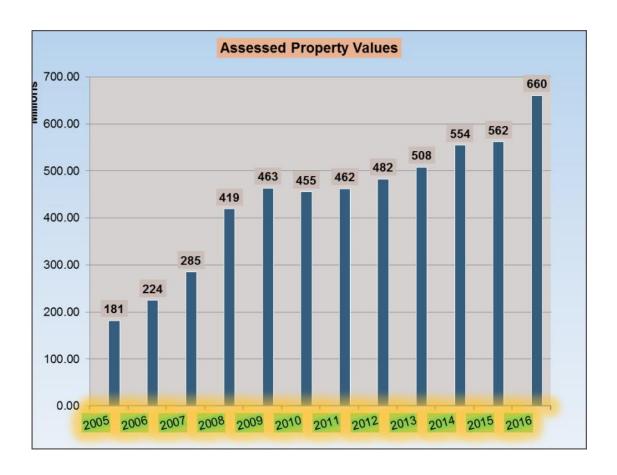


SUMMARY OF CERTIFIED ASSESSED VALUE

The Collin Central Appraisal District and Denton Central Appraisal District issued a certified assessed value for the City of Celina at \$659,822,700, which includes a small percentage that are still under review, but have been conservatively estimated.

The tax year 2015 or FY 2015-2016 assessed property values represent an increase of 17.47% over last year assessment. Components of this increase are: \$34,473,350 increase in value of existing properties, \$25,660,475 is due to annexations and \$38,017,209 belong to new constructions.

Total Appraised Value History (Tax Years)

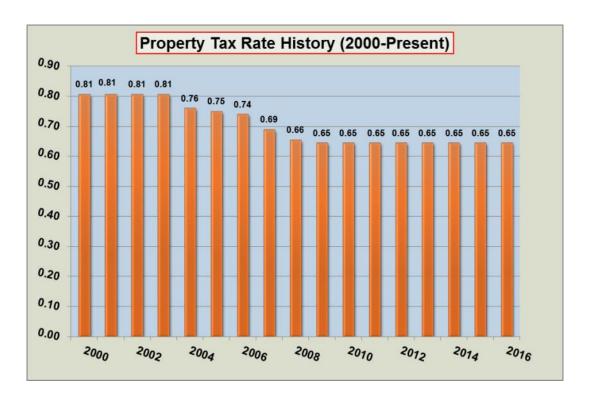




Fiscal Year	Taxable Assessed Value	Fiscal Year	Taxable Assessed Value
2001	74,397,227	2009	463,300,493
2002	87,884,199	2010	455,200,487
2003	114,032,871	2011	461,849,745
2004	143,297,951	2012	482,062,285
2005	181,232,497	2013	507,835,848
2006	224,412,066	2014	554,210,534
2007	284,847,298	2015	561,671,666
2008	418,824,688	2016	659,822,700

AD VALOREM TAX SUMMARY

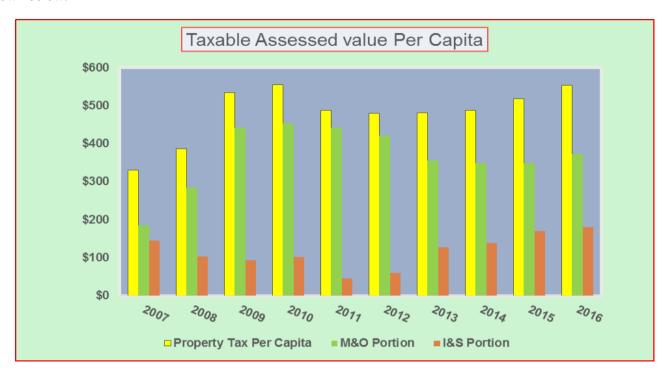
For the current fiscal year, the City Council adopted a 64.5¢ tax rate per \$100 of property valuation. This adopted budget maintains the existing tax rate. Chart below is showing the historical property tax rate since Fiscal Year 2000.





SUMMARY OF PROPERTY TAX PER CAPITA

The following chart demonstrates that taxes per capita have been increasing over the past several years, but it is important to remember the reason why. New properties added to the tax rolls are of a higher per capita value, indicating industrial and commercial property growth. This fact also evidenced by the change in taxable assessed valuation shown below.

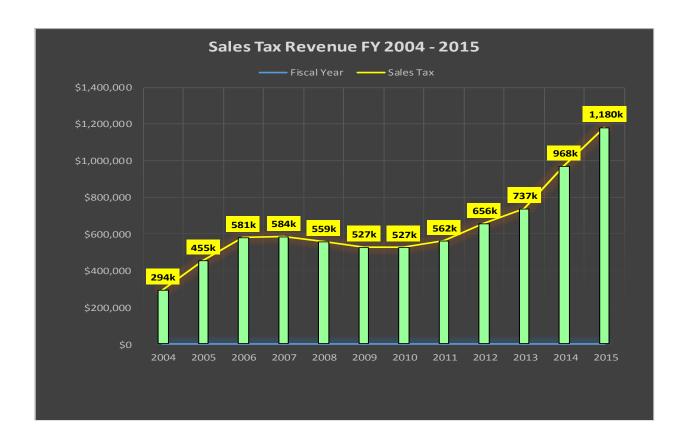


Fiscal Year	Tax Year	Taxable Assessed	Pupulation	Per Capita	Tax Rate per \$100	Property Tax Per	M&O Portion	I&S Portion
2007	2006	224,412,066	5032	44,597	0.7400	330	185	145
2008	2007	284,847,298	5082	56,047	0.6900	387	284	103
2009	2008	418,824,688	5133	81,592	0.6550	534	442	93
2010	2009	463,300,493	5390	85,959	0.6450	554	453	101
2011	2010	455,200,487	6028	75,514	0.6450	487	442	45
2012	2011	461,849,745	6209	74,386	0.6450	480	420	59
2013	2012	482,062,285	6457	74,655	0.6450	482	355	127
2014	2013	507,835,848	6715	75,622	0.6450	488	349	139
2015	2014	561,671,666	6984	80,421	0.6450	519	348	171
2016	2015	659,822,700	7683	85,886	0.6450	554	374	180



SUMMARY OF SALE TAX REVENUE

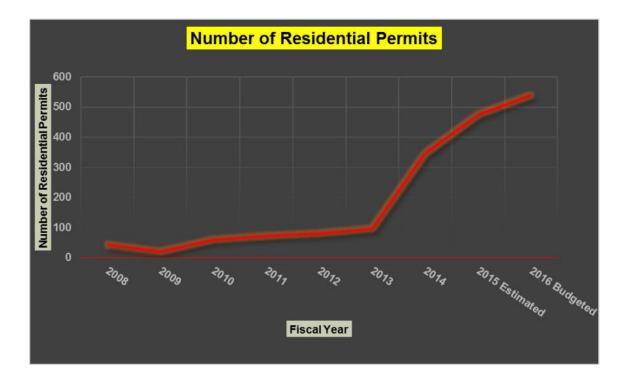
The following chart demonstrate growth characteristic in City's commercial and economic base. In 1995 voters authorized an additional ½ cent sales tax designation for the Celina Economic Development Corporation (4A) and again in 2004 another ½ cent sales tax for Celina Community Development Corporation (4B). The total tax collected for all three entities has been used for this illustration.





SUMMARY OF SINGLE FAMILY BUILDING PERMITS

The following chart illustrate the number of single family residential building permits issued. This information is an indicator of current and future demand for the City services. The City provide water and wastewater to any and all residential and commercial properties within the City's proper.



Fiscal Year	Number of Residential Permits
2008	43
2009	20
2010	60
2011	72
2012	81
2013	97
2014	346
2015 Estimated	475
2016 Budgeted	540



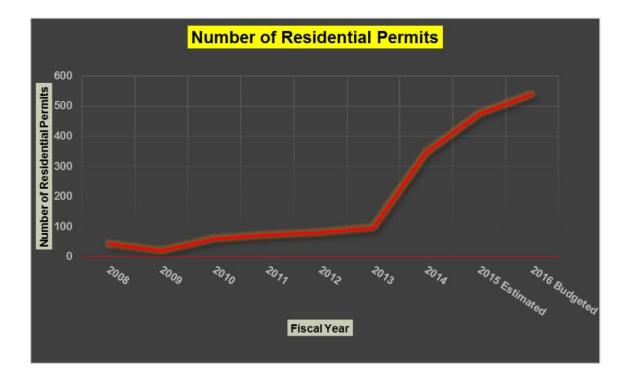


Summary of Fund Balances Combined Revenue & Expenses for all funds Revenue & Expenditures Charts & Graphs



SUMMARY OF SINGLE FAMILY BUILDING PERMITS

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2010	60
2011	72
2012	81
2013	97
2014	346
2015 Estimated	475
2016 Budgeted	540



This budget, including adopted expenditures and transfers out, totals \$35,484,839. The budget estimates current revenues and transfers in of \$16,977,930 or \$18,506,909 less than planned expenditures which resulted from spending down of CIP funds.

The adopted FY2015 -2016 budget is fully funded with current revenues, with the exception of a planned **spend-down of the general capital fund** for construction-in-progress (CIP) projects. Currently the City of Celina involves in various stages of several construction – in progress (CIP) projects. **Planned spend-down of the utility capital fund** for design and construction of Ash Street and Design and construction of Fire Station are at their final stages. The engineering and design of Celina Parkway and Frontier Parkway are 50% complete. The engineering and design and construction of South East Sector of the water and sewer lines to the Lakes of Mustang, Parks of Wilson Creek, Wells South and Wells North and the Creeks of Legacy developments will be substantially complete by September 30, 2015. Total spend down of the general capital fund and utility capital fund is \$17,415,362 for the Fiscal Year 2015 – 2016. Council has authorized a draw down in the amount of \$1,495,000 from General Fund Reserve. The projected combined beginning fund balance of all funds at October 1, 2015 is \$27,169,055. The projected ending fund balance of all funds at September 30, 2016 estimated to be \$8,662,146, for a net decrease of \$18,506,909.

The following table provides estimated beginning fund balances, estimated revenues and transfers in, adopted expenses and transfers out and estimated ending fund balances for FY2014-2015, for all funds:

CITY	CITY OF CELINA COMBINED BUDGET SUMMARY												FY	′2 0	15-2016
Fund	Fund Title		Estimated Beginning Balance (10/1/15)	R	evenues		nter-fund ansfers In		perating expenses		Capital Outlay		nter-fund ransfers Out		Estimated Ending Balance 9/30/2016)
102	General Fund	\$	3,669,998	\$	6,385,189	\$	492,000	\$	8,368,785	\$	-	\$	-	\$	2,178,401
103	Debt Service Fund	\$	165,430	\$	1,420,449	\$	1,764,757	\$	2,960,206	\$	-	\$	-	\$	390,430
104	General Fund - Capital Project Fund	\$	5,539,202	\$	-	\$	-	\$	-	\$	4,053,663	\$	-	\$	1,485,539
202	Utility Fund	\$	1,065,673	\$	6,293,370	\$	-	\$	4,235,047	\$	-	\$	2,056,757	\$	1,067,239
203	Impact Fees Fund	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
204	Utility - Capital Project Fund	\$	16,456,698	\$	-	\$	-	\$	-	\$	13,361,698	\$	-	\$	3,095,000
CDC	Community Development Corporation	\$	63,580	\$	305,763	\$	-	\$	10,763	\$	-	\$	200,000	\$	158,580
EDC	Economic Development Corporation	\$	208,474	\$	316,403	\$	-	\$	237,919	\$	-	\$	-	\$	286,958
	TOTALS	\$	27,169,055	\$1	4,721,173	\$	2,256,757	\$1	5,812,720	\$	17,415,362	\$:	2,256,757	\$	8,662,146



The following table demonstrates the comparison between fiscal year 2014 - 2015 estimated fund balance percentages and fiscal year 2015 - 2016 estimated fund balance percentages.

Reserve and Working Capital Comparison FY 2015 & 2016

Fund	Fund Title	Estimated Level of Reserve (9/30/2015)	Estimated Level of Reserve (9/30/2016)
102	General Fund	28%	26%
103	Debt Service Fund	8%	13%
104	General Fund - Capital Project	92%	37%
202	Utility Fund	16%	17%
203	Impact Fees Fund	0%	0%
204	Utility - Capital Project Fund	40%	23%

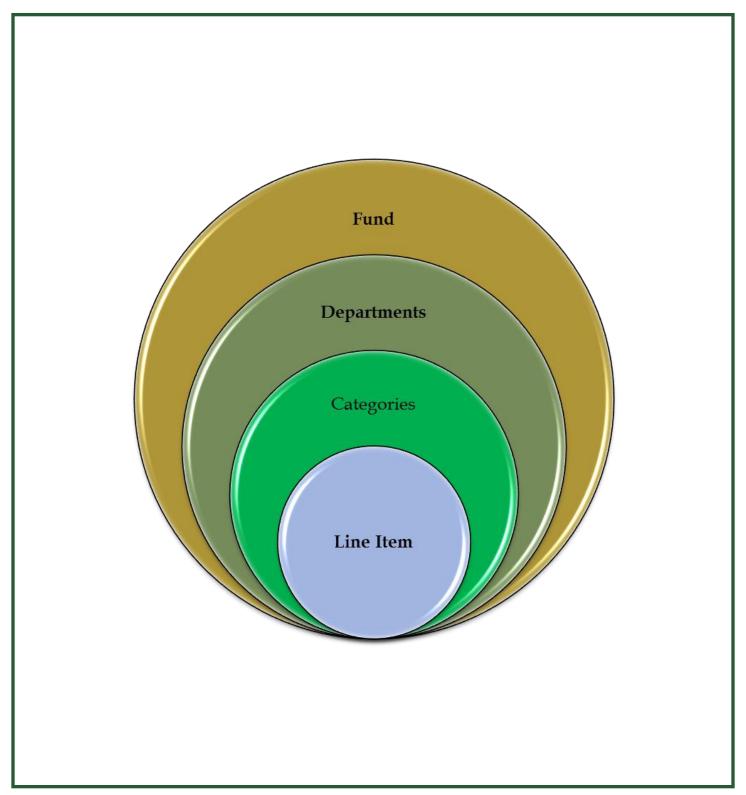


The departmental summaries that follow will continue into this combined budget summary and represent units of the organization arranged within the Funds of the City. As discussed at our work session, the adopted budget for each department is broken down into six categories of expenditures. Individual line items roll into the categories and staff will use a line item budget for day-to-day financial management. The six categories are:

- 1) **Personnel** accounts for the full cost of salaries and all benefits of city employees. This category also in cludes expenses incident to personnel, such as travel, training, and uniforms.
- 2) Legal & Professional accounts for operating expenses associated with outside consultation with profess sionals such as attorneys, engineers, and consultants.
- 3) Materials & Supplies accounts for consumable operating supplies, including expenses such as office supplies, chemicals, ammunition, medical supplies, etc.
- **4) Maintenance** includes operating expenses for goods and services necessary for the operation and maintenance of our facilities, equipment, and tools including things like fuel, oil changes, tires, vehicle repairs, hardware and software maintenance agreements, etc.
- 5) Utility Expenses accounts for the cost of purchasing utilities such as electricity, phone lines, and natural gas.
- 6) Other Operating Expenses accounts for the variety of other expenses that occur on a day to day basis, such as property insurance, postage, equipment rental, advertising, library materials, office cleaning, and rent to name a few.

The following graphic is intended to solidify an understanding of the organizing financial structure used to develop this adopted budget. Line items roll into categories, which in turn roll into the departments, which in turn roll into the funds. The budget ordinance to be presented in September will request appropriations at the fund level. These different levels carry different levels of authorization and necessary approval. In the event that a Fund exceeds the amount that the Council has enacted by ordinance, an amendment to the budget will be presented. However, since Council does not consider funding at a department-level budget ordinance, if the fund will not be exceeded but an individual department funding level will exceed the presented level, staff will notify the Council, but no formal action will be required. Any budget adjustments below the department level will be managed at a staff level.







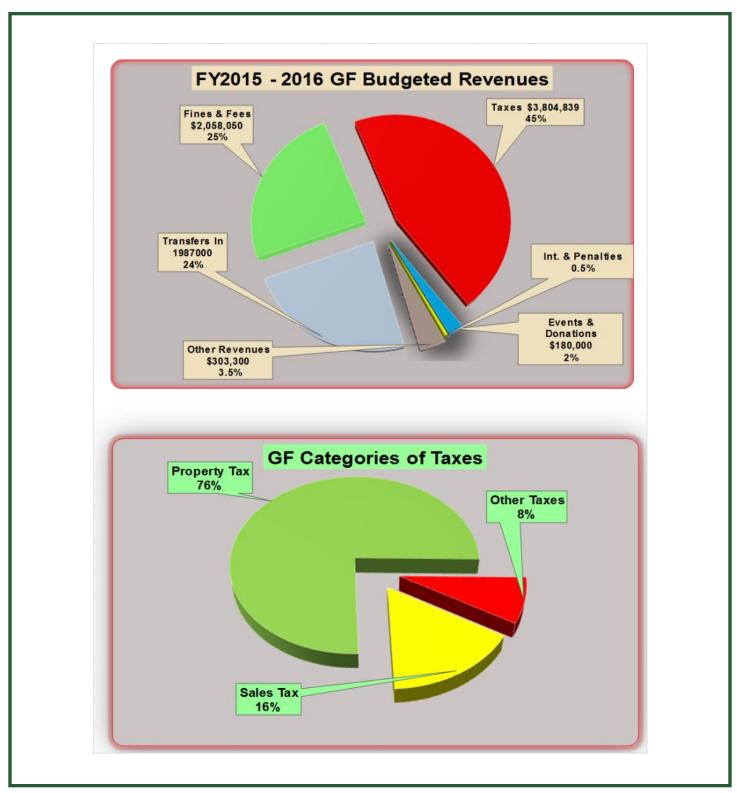
General Fund Schedule of Revenues

Revenue Category	FY2015 Approved Budget		Approved		Approved Actual				FY 2015 Year End Estimate		FY 2016 Proposed Budget
Fines & Fees	\$	1,642,150	\$	2,275,688	\$	2,799,600	\$ 2,058,050				
Taxes	\$	3,216,711	\$	3,070,644	\$	3,370,747	\$ 3,804,839				
Grants	\$	-	\$	14,114	\$	14,114	\$ -				
Events & Donations	\$	117,266	\$	177,190	\$	195,908	\$ 180,000				
Penalties & Interest	\$	35,000	\$	28,931	\$	38,574	\$ 39,000				
Other Revenues	\$	196,662	\$	259,104	\$	277,884	\$ 303,300				
Transfers In	\$	1,252,000	\$	281,250	\$	375,000	\$ 1,987,000				
Total Revenues	\$	6,459,789	\$	6,106,921	\$	7,071,827	\$ 8,372,189				

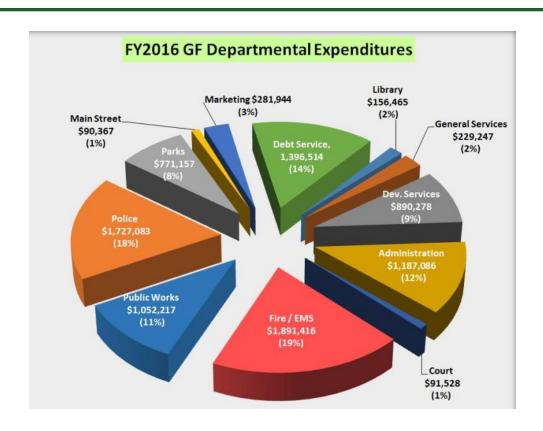
General Fund Schedule of Expenditures

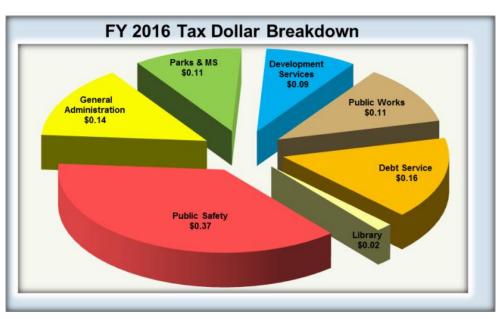
Departments	FY2015 Approved Budget	FY 2015 Actual As Of 06/30/15	FY 2015 Year End Estimate	FY 2016 Proposed Budget
Library	146, 336	106,764	\$ 146,336	\$ 156,465
General Services Office	133, 954	85,617	\$ 131,604	\$ 229,247
Development Services	747, 586	365,056	\$ 743,586	\$ 890,278
Administration	1, 213, 024	724,659	\$ 1,316,723	\$ 1,187,086
Court	79, 451	58,674	\$ 83,397	\$ 91,528
Fire	1, 438, 253	993,966	\$ 1,438,298	\$ 1,891,416
Public Works	858, 056	494,492	\$ 831,955	\$ 1,052,214
Police	1, 187, 836	816,333	\$ 1,169,894	\$ 1,727,083
Park s	591,055	404,560	\$ 595,375	\$ 771, 1 57
Marketing	-	-	\$ -	\$ 281,944
Main Street	63, 960	80,656	\$ 88,550	\$ 90,367
Total Expenditures	\$ 6,459,511	\$ 4,130,777	\$ 6,545,716	\$ 8,368,785











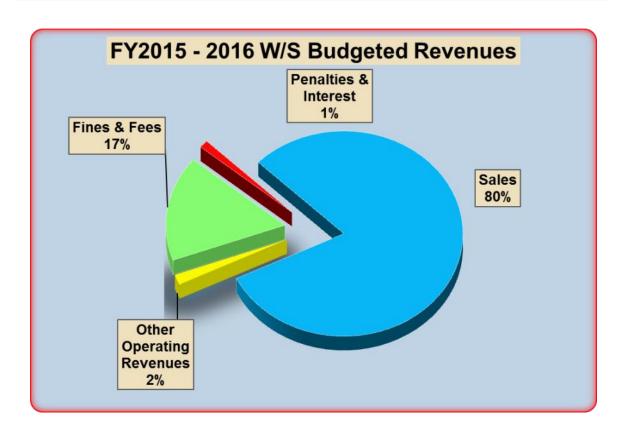


W/S Fund summary Schedule of Revenues

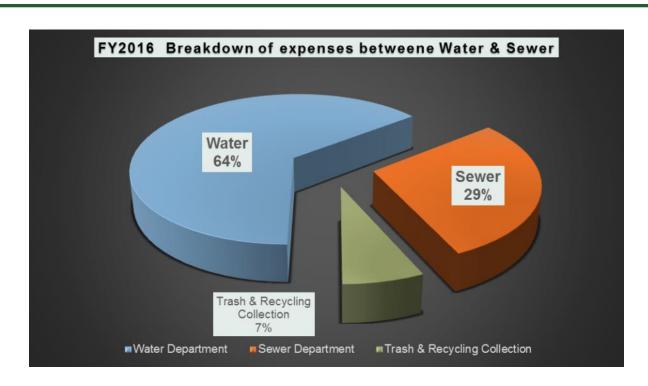
Revenue Category		FY2015 Approved Budget		FY 2015 Actual As Of 06/30/15		FY 2015 Year End Estimate		FY 2016 Proposed Budget
Fines & Fees	\$	724,653	S	662,899	S	766,395	S	1,043,404
Penalties & Interest	S	54,500	S	68,663	S	71,725	S	76,800
Sales	S	4,450,006	S	2,860,184	S	4,522,385	S	5,070,566
Other Revenues	S	66,200	S	80,616	S	89,526	S	102,600
Total Revenues	S	5,295,359	\$	3,672,361	S	5,450,031	S	6,293,370

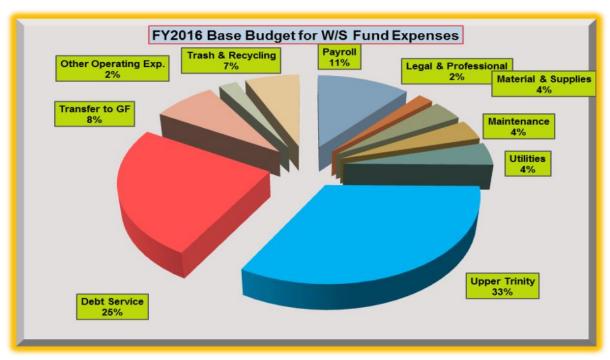
W/S Fund summary Schedule of Expenses

				the state of the s				
Departments		FY2015 Approved Budget	Ac	FY 2015 tual As Of 06/30/15		FY 2015 Year End Estimate		FY 2016 Proposed Budget
Water Department		3, 276, 439		1,883,495	\$	3,558,411		4,047,953
Sewer Department		1, 293, 141		712,580	\$	1,187,976		1,824,532
Trash & Recycling Collection		381, 199		231,260	\$	381,199		419,319
Total	S	4,950,779	S	2,827,335	S	5,127,586	S	6,291,804

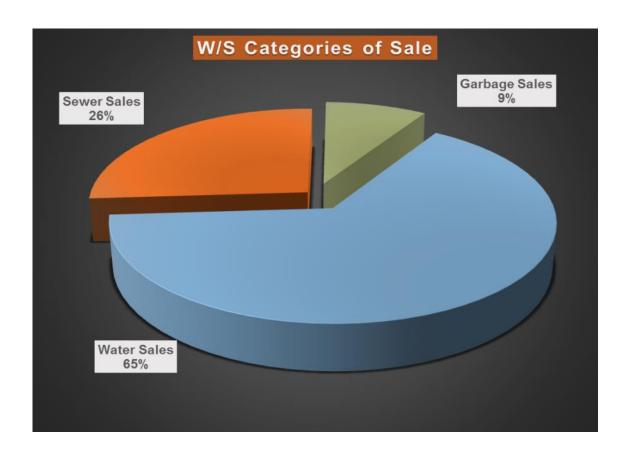












SUMMARY OF SIGNIFICANT CHANGES IN FUND BALANCES

The amount of resources available for funding the annual budget is a vital element of budget development. The City is in the position of funding each year's budget with current revenues and planned spending downs of any particular fund balances. In an effort to standardize the reporting of financial information from both a budgetary and financial reporting aspect, it is assumed that undesignated unreserved fund balance in the General Fund and unrestricted net assets in the Utility Fund as available expendable financial resources for City operations. For budgetary representation purposes, Fund Balance refers to undesignated unreserved fund balance and net assets depending upon fund type. Level of reserve is calculated based upon the expected fund balance at the end of the fiscal year divided by the current operating expenses.



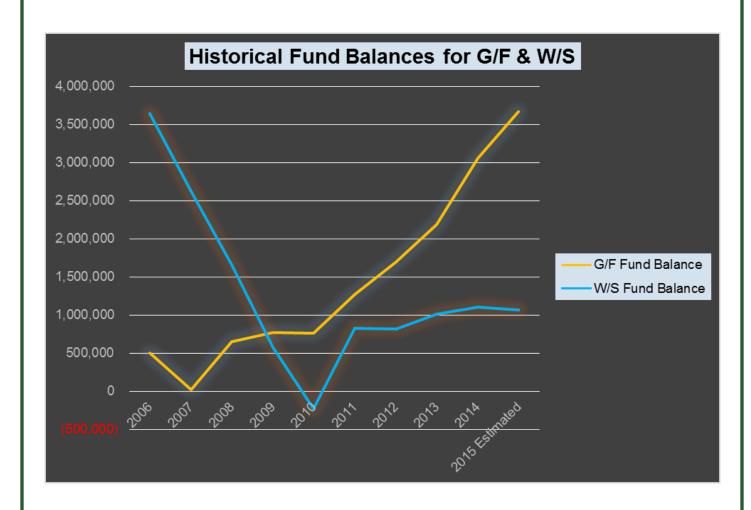
Based on Industry experts and Staff recommends, the following level of reserves have been set as targets for each budget year. The level of estimated fund balance at the end of this adopted budget period (September 30, 2015) is shown:

Reser	Reserve and Working Capital Estimates FY2015-2016											
Fund	Fund Title	Recommended Level of Reserve	Estimated Level of Reserve (9/30/2016)									
102	General Fund	25%	26%									
103	Debt Service Fund	10%	13%									
104	General Fund - Capital Project	0%	37%									
202	Utility Fund	33%	17%									
203	Impact Fees Fund	0%	0%									
204	Utility - Capital Project Fund	0%	23%									

Since the General Fund balance is higher than the recommended level, Council may transfer \$1,495,000 from General Fund Balance for non-recurring expenses in this budget. Of particular note is the condition of the Utility Fund balance. While the adopted budget still projects this balance significantly below the recommended reserve level of 33%, the balance position has been considerably improved upon from the approximate one percent (1%) fund balance projected at the beginning of FY2012 to 17% by end of FY 2016. The noted improvement in the fund balance of this fund is due primarily to the adopted and planned water and sewer rate increases which have to shown positive net cash results in FY2013 and the overall improvement of the housing market. A past estimate of 385 new houses for the last Fiscal Year has been significantly surpassed with 475 new houses, a 23% increase. In FY2016 and in the future, continuous monitoring of the revenue recovery for the utility fund, will be a staff priority. A rate study will provide better forecasting for the future.



The Following Graph illustrates the progress of Fund Balances for the General Fund & W/S:





Fiscal Year	G/F Fund Balance	W/S Fund Balance	Fiscal Year	G/F Fund Balance	W/S Fund Balance
2006	498,746	3,636,874	2011	1,266,989	818,882
2007	23,148	2,618,732	2012	1,694,945	809,175
2008	649,125	1,651,702	2013	2,187,130	1,010,302
2009	775,120	568,021	2014	3,057,960	1,103,837
2010	764,794	(234,357)	2015 Estimated	3,669,998	1,065,673

The City implemented Governmental Accounting Standards Board (GASB) Statement 54 standard for classification of fund balance in the governmental funds. The fund balances of governmental funds are defined as follow:

Non-spendable – amounts that cannot be spent either because they are in non-spendable form, such as inventory or prepaid items or because they are legally or contractually required to be maintained intact.

Restricted – amount that can be spent only for specific purposes of constraints that are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments.

Committed – amounts that can be used only for specific purpose determined by formal action of the City Council. The City Council is the highest level of decision making authority for the City. Commitments may be established, modified, or restricted only through a formal resolution of the City Council.

Assigned – amounts that do not meet the criteria to be classified as restricted or committed but are intended to be used for specific purpose that have been established by the City Council.

Un-assigned – all other spendable amounts in the general fund will fall under this category.

The City Council delegates the responsibility to assign funds to the City Manager, Director of Finance, or other designee as determined by the Council.

When expenditures are incurred for which both restricted and unrestricted fund balances available, the City considers restricted funds to be spent first. Similarly, committed funds are considered to be spent first when there is a choice for the use of the less restricted funds, then assigned funds will be used and then lastly the unassigned funds will be utilized.





General Fund

G/F Summary Schedule of Revenue

G/F Schedule of Expenditures by Departments

Library

City Secretary Office

Planning and Development Services

Administration and Finance

Municipal Court

Fire and EMS

Public Works

Police

Parks & Recreation

Marketing

General Fund Schedule of Revenues

P. C.	FY2015	5 Approved	F	Y 2015 Actual	FY	2015 Year	FY 20	016 Adopted
Revenue Category		Budget		As Of 06/30/15		nd Estimate		Budget
Fines & Fees	\$	1,642,150)	\$ 2,275,688	\$	2,799,600	\$	2,058,050
Court Fines		125,000		82,412	\$	115,000	\$	115,000
Court Security		3,500	-	2,800		3,733		3,700
Court Technology		4,700	-	3,733		4,978		5,000
Court Time Pay		1,200	-	1,194		1,592		1,600
Court DD		17,000	-	50,150		66,867		55,000
Truancy Prevention		750	7	1,643		2,191		1,750
Credit Card Fees		4 005 000	_	3,515		4,686		4 504 000
Permits 540 Face		1,235,000	-	1,279,777		1,606,370		1,591,000
EMS Fees		175,000	-	125,328		167,104 804,065		175,000 100,000
Development Fees Roadway Fees		80,000	1	702,122 23,010		23,010		100,000
	Φ.	2 217 511						
Taxes	\$	3,216,711		\$ 3,070,644	\$	3,370,747		3,804,839
Sales Tax		494,891	_	431,466		575,288		609,805
Property Tax - Current		2,405,445		2,375,855		2,400,855		2,860,407
Property Tax - Delinquent		25,000	-	97,623		100,000		25,000
Electric Franchise Taxes		201,600	-	100,224		202,247		212,360
Gas Franchise Taxes		47,250	-	36,039		48,000		50,400
Phone Franchise Taxes Cable Franchise Taxes		15,750 19,950	-	9,672 14,281		16,896 20,041		17,740 21,043
Utilities PEG Fees		6,825	-	4,905		6,841		21,043 7,183
Hotel Occupancy Tax		0,020	_	4,905 579		579		900
	₽.	-						900
Grants	\$	-		\$ 14,114	\$	14,114	\$	-
FD Training Grant		-	1	450		450		•
Fire Cosery Grant			1	12,500		12,500		•
Police Grants	Ø.	117.200	-	1,164		1,164		100 000
Events & Donations	\$	117,266		\$ 177,190		195,908		180,000
Main Street Special Event		5,500	-	30,624		32,000		15,000
Main Street Golf Tournament		30,000	1	41,760		51,760		50,000
Fire Department Donations		- 16,266		400 12,373	-	400 16,497		-
County Library Funds			-	61,751		61,751		45,000
City Sponsored Events City/Chamber Balloon Festival		32,000 33,500		30,282		33,500		70,000
Penalties & Interest	\$	35,000	_	\$ 28,931	<u> </u>	38,574		39,000
	Þ	,	_	,				
Interest Income	Ф	35,000		28,931		38,574		39,000
Other Revenues	\$	196,662	-	\$ 259,104		277,884		303,300
Police Reports		750	7	408		544	,	500
Police Seizures				755		755		7.000
County Rebate of CS		5,200	-	3,521		7,043		7,000
Collin County Fire Fees		48,512	-	55,982		55,982		55,000
Denton County Fire Fees		10,950	1	10,000		10,000		10,000
Sale of Fixed Assets			1	6,060 9,760		6,060 12,000		12,000
Property Rental Park Usage Fees		65,000		98,278		100,000		132,000
Park Concession revenues		35,000	-	28,007		35,000		48,000
Health Inspection Fees		12,000	-	8,725		12,000		12,000
Fire Inspection Fees		1,750	-	2,350		2,500		2,800
Alarm Permits		2,500	-	4,125		4,500		2,500
Keep Celina Beautiful Program		2,000		5,000		5,000		5,000
Miscellaneous Income		15,000)	24,778		25,000		15,000
Library Services Contract			+	1,354		1,500		1,500
Transfers In	\$	1,252,000)	\$ 281,250		375,000		1,987,000
				, in the second second		, in the second		
Total Revenues	\$	6,459,789		\$ 6,106,921	\$	7,071,827	\$	8,372,189

General Fund Schedule of Expenditures

Departments	FY2015 Ap- proved Budget	FY 2015 Actual As Of 06/30/15	FY 2015 Year End Estimate	FY 2016 Adopted Budget
Library	146,336	106,764	\$ 146,336	\$ 156,465
General Services Office	133,954	85,617	\$ 131,604	\$ 229,247
Development Services	747,586	365,056	\$ 743,586	\$ 890,278
Administration	1,213,024	724,659	\$ 1,316,723	\$ 1,187,086
Court	79,451	58,674	\$ 83,397	\$ 91,528
Fire	1,438,253	993,966	\$ 1,438,298	\$ 1,891,416
Public Works	858,056	494,492	\$ 831,955	\$ 1,052,214
Police	1,187,836	816,333	\$ 1,169,894	\$ 1,727,083
Parks	591,055	404,560	\$ 595,375	\$ 771,157
Marketing	-	-	\$ -	\$ -
Main Street	63,960	80,656	\$ 88,550	\$ 90,367
Total Expenditures	\$ 6,459,511	\$ 4,130,777	\$ 6,545,716	\$ 8,086,842

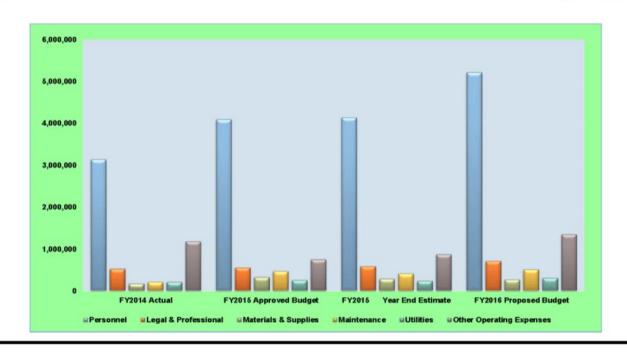
FY 2016 Departmental Summary



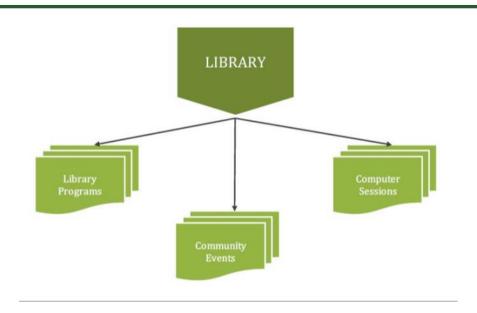
Fund: General Fund
Department: All
Account Group: All

Expenditures	FY2014 Actual	U	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Dolla	r Change	Percent Change	ange from FY 2015 Budget
Personnel	\$ 3,137,73	3 \$	4,095,389	\$ 4,139,783	\$ 5,215,252	\$	1,075,469	26%	\$ 1,119,862
Legal & Professional	\$ 526,17	4 \$	557,974	\$ 590,229	\$ 713,548	\$	123,319	21%	\$ 155,574
Materials & Supplies	\$ 173,29	3 \$	327,724	\$ 289,385	\$ 271,935	s	(17,450)	-6%	\$ (55,789)
Maintenance	\$ 212,51	1 \$	472,643	\$ 413,617	\$ 512,398	s	98,781	24%	\$ 39,755
Utilities	\$ 211,09	1 \$	255,360	\$ 239,879	\$ 306,193	\$	66,314	28%	\$ 50,833
Other Operating Expenses	\$ 1,182,52	8 \$	750,421	\$ 872,824	\$ 1,349,460	\$	476,637	55%	\$ 599,039
Total Expenditures	\$ 5,443,33	1 \$	6,459,511	\$ 6,545,716	\$ 8,368,785	\$	1,823,069	27.9%	1,909,274

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Library	2	2	2	2.5	0.5
General Services Office	1	1	1	2	1
Planning & Development Services	6	8.5	7	8	-0.5
Administration	4	7	7	6	-1
Municipal Court	1	1	1	1	0
Fire Department	11	12	12	15	3
Public Works	4	5	5	7	2
Police Department	8	12	12	16	4
Parks	4	5.5	5	5	-0.5
Main Street	0	0	0	0	0
Marketing	1	1	1	2	1
Total Personnel	41	54	53	64.5	9.5







Computer Automation System

In September 2014, Celina City Council passed a resolution allowing the Library Director to apply to the Tocker Foundation for a Web-based Automation System grant. The automation system selected for the grant application was Apollo by Biblionix. This system will allow library members remote access from home or anywhere they have Internet access to link directly to library-contracted subscription services such as Overdrive, renew checked out materials online, place reserve requests online, pay for fines online and update personal information online 24 hours a day. In addition Biblionix Apollo automates much of the process for the Texas ILL system.





Prior to applying for the grant, the library had to show that the library's shelf list is current and collection weeding is completed. From October through the end of December, Library staff identified books that were out-of-date and/or in poor condition and removed them from the library collection. During the month of December, library staff inventoried what was actually physically on the shelves compared to the computerized "shelf list," which might or might not be there. This was the first inventory completed since the Library opened in 2009. In early June 2015, the Library was notified that it was awarded the automation grant. On July 14, 2015 the Library "went live" with Apollo.

Celina Public Library Facebook Page

Early in 2015, Celina Public Library launched a Celina Public Library Facebook page. It is apparent that social media outlets such as Facebook are becoming the preferred avenue for people to stay in contact with one another and with their communities. As a 21st Century tool for potentially exponential "word of mouth" communication, the Library anticipates reaching more people 24/7 to inform them about Library services and activities. The community is our most valuable resource for creating the next future for their library.





Tween Volunteer/Advisory Group

For the second year in a row, the Tween Volunteer/Advisory group participated in the Celina ISD 2014 Homecoming Parade on Friday, October 10. "The Years Have Changed, but the COLOR Remains the SAME" was the theme for the parade, and the Tween's float was decorated with oversized representations of yearbook covers from the past. Thanks to Ralph O'Dell who lent his tractor powered trailer for the float.



For the fourth consecutive year, the library participated in Halloween on the Square by handing

out candy to costumed children with the assistance of Glinda the Good Witch from The Wizard of Oz and Tween volunteer Penelope Sanchez.

During March and April 2015, the Tweens planned children's activities for the annual Cinco de Mayo celebration on the Square to be held May 9. Since the event was cancelled due to bad weather, the pupper show and craft activities were rescheduled for Friday, July 17, 2015 as part of a Summer Reading Program event.

Adult Book Club

The Library began a book club in October to be held on Saturday mornings at the Library. The first book read and discussed was *Gone Girl* by Gillian Flynn. Earlier in the week, Library Director, Linda Shaw, gave a book review of *Gone Girl* by Gillian Flynn to the women's service group Fidelis Inter Se. In following months, the group read and discussed *A Passage to India* by E.M. Forster, *Olive Kittredge* by Elizabeth Strout, *Stein House* by Myra Hargrave McIlvain, and *A Spool of Blue Thread* by Anne Tyler. The book club is now reading the second book of a romantic mystery trilogy set in the Caribbean by Texas author Pamela Fagan Hutchins, *Leaving Annalise*. The first of the three was *Saving Grace* and the third will be *Finding Harmony* to close out the summer. The book club now meets the last Wednesday of each month at 5:00 p.m. at Lucy's on the Square. Newcomers are always welcome.



Library Staff Changes

In March, Mary (Bay) Henderson was hired. Mrs. Henderson brings not only a wealth of experience as an executive administrative assistant, but she is also bilingual and lives two blocks from the Library. The second vacant position was filled by Marylou Ditmore who, along with her family, recently moved to Celina after living for 10 years in Cairo, Egypt where her husband was em-



ployed by Raytheon. Mrs. Ditmore worked as a library assistant in the American School her children attended in Cairo, and she has a certificate in reading and writing Arabic. The Library is fortunate to have such a qualified team of individuals serving the Celina community.

Summer Activities

At the beginning of June, the Library began offering Story Time and Craft on Friday mornings at 10:30 a.m. for children attending with a mother, father, or guardian. This provides opportunities for parents to connect with one another, especially if they are new to Celina.

The Celina Summer Reading program began June 22 and runs through August 8. Children up to age 13 are invited to register and read 500-600 minutes to receive an award certificate and prize at an award party at the Library on Saturday morning August 15 at 10:30 a.m.

As mentioned above, the Library postponed its children's activities planned for Cinco de Mayo until Friday. For the second year, Fidelis Inter Se is hosting Amiquitos de la Bibliotheca (Little Friends of the Library). Amariz Acosta, Marcy Lykins, and Emily Jo Momary, members of Fidelis and CISD teachers worked with fourth year Spanish students at Celina High School to write nine bilingual children's books illustrated by the Advanced Placement Art Class. The books will be read to attending children, followed by crafts, a puppet show, refreshments and drinks.



Main Street Holiday Gift Tour/ Winter Wonderland Themed Contest

Joining with other businesses on the Square, Library windows and entrance were decorated for the holidays in a Winter Wonderland theme. The Library also participated for the first time in the annual Holiday Gift Tour sponsored by Main Street Celina. Library volunteers and staff created 150 rustic handmade tree-slice ornaments to give to ticket holders.

Quick Facts

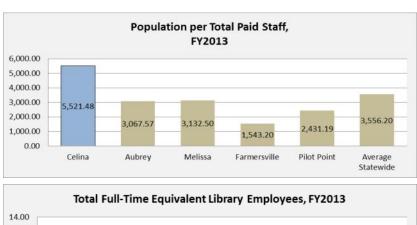
As of July 15, 2015, Celina Public Library has 3,003 members.

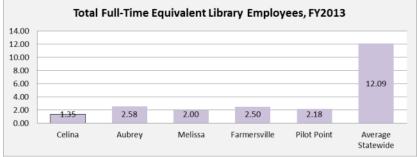
Celina Public Library has 14,613 catalog records and 15,118 individual items.

From October 1, 2014 through June 30, 2015:

- -15,792 items were checked out (including eBooks), a 38% increase over the same time period the previous year.
- -The number of checkouts of children's materials increased 50% over the same period as year.
- -The number of checkouts of adult materials increased 35% over the same period as last year.
- -At the end of June 2015, Celina Public Library had 2,981 members, a 15% increase over the number of members at the end of the same period in 2014.

The following tables were provided by the Texas State Library and Archives Commission and run a year behind the most recent annual report filed.





FY 2016 Departmental Summary



Fund: Department: Library Services Account Group:

General Fund 102-508

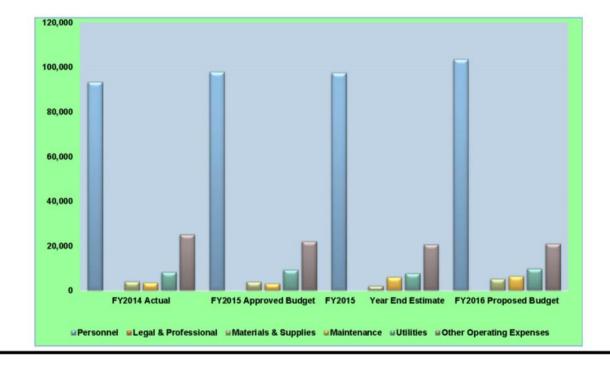
Expenditures		Y2014 Actual	A	FY2015 pproved Budget		FY2015 Year End Estimate		FY2016 Proposed Budget	Dollar Change	Percent Change	hange from FY 2015 Budget
Personnel	s	96,581	\$	103,614	s	104,767	\$	112,085	\$ 7,318	7%	\$ 8,471
Legal & Professional	s	-	\$	0.00	\$	u.e.s	s		\$ -	0%	\$ -
Materials & Supplies	\$	1,822	\$	5,325	s	4,936	s	5,325	\$ 389	8%	\$
Maintenance	s	7,822	\$	6,500	s	6,000	\$	6,500	\$ 500	8%	\$ -
Utilities	\$	8,257	\$	9,875	\$	9,100	\$	9,875	775	9%	\$ •
Other Operating Expenses	\$	20,834	\$	21,022	s	21,533	\$	22,680	\$ 1,147	5%	\$ 1,658
Total Expenditures	\$	135,315	\$	146,336	\$	146,336	\$	156,465	\$ 10,129	6.9%	\$ 10,129

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Library Director	1	1	1	1	0
Library Clerk (2.5 part time positions)	1	1	1	1.5	0.5
Total Personnel	2	2	2	2.5	0.5

Notes:

Key Points of Proposed Budget

- 1. Proposed budget allows for fully functional public library service operating 6 days a week.
- 2. Proposed budget will add another part time staff to the existing 2 other part time library clerks.
- 3. Other Operating Expenses category includes \$16,500 for purchase of new books, media, and periodicals along with other office expenses.



General Fund—General Services Office





City Secretary's Office

2014/2015 Accomplishments

- -Organized city-wide records training day in October, 2014 and worked with departments to complete updated records location schedules
- -Applied for and awarded \$500 Continuing Education Scholarship from the Texas Municipal Clerks Association's Lone Star Chapter
- -Implemented new Agenda Management Software Program
- -City noted in a *Dallas Morning News* article as receiving an "A" for Public Information Request procedures during an undercover "mystery shop" conducted by six *DMN* journalists
- -Serving on TMCA Lone Star Chapter committees, budget and fund raising

2015/2016 Initiatives

- -Home Rule Charter revisions, committee, election
- -Working with departments to scan records and use laserfiche (electronic records management program if budget allows)
- -Research and audit records storage with new standards just issued, prepare plan for needed upgrades
- -Conduct Public Information training for staff
- -Apply for more continuing education grants, continue on with TRMC recertification requirements
- -Continue serving the local TMCA Chapter and apply for State Association committees
- -Research e-mail retention options available from Microsoft Outlook

General Fund—General Services Office



Human Resources

2014/2015 Accomplishments

- -Completed Benefits research and selection for new Consultant through FBS. Monica Leatherman is the representative.
- -Completed trainings for both Keep Texas Beautiful program and Human Resources Management.
- -Implemented new policies and updated the manual.
- -Haley Norris named Executive Director of Keep Celina Beautiful
- -Assisted in the hiring process of 10+ new employees.

2015/2016 Initiatives

- -Continuation of Policy and Procedures manual updates and additions
- -Completion of Society of Human Resource Management-Certified Professional training and certification
- -Completion of Compensation study to define salary structures.
- -Set up an employee rewards program to identify employee achievements
- -Win an Award for Keep Celina Beautiful.
- -Join several professional organizations for Human Resources.
- -Continue to assist in the hiring process for new positions opening this coming year.
- -Implement the new benefits program
- -Research and implement an Employee Assistance Program/Employee wellness program.



FY 2016 Departmental Summary



Fund: General Fund
Department: General Services Office
Account Group: 102-509

Expenditures	FY2014 Actual	A	FY2015 pproved Budget	Y	FY2015 ear End Estimate	,	FY2016 Proposed Budget	Dollar Change	Percent Change	hange from FY 2015 Budget
Personnel	\$ 87,781	\$	93,479	\$	93,479	\$	156,457	\$ 62,978	67%	\$ 62,978
Legal & Professional	\$ 6,979	\$	6,500	\$	5,250	\$	6,500	\$ 1,250	24%	\$ -
Materials & Supplies	\$ 496	\$	1,600	\$	1,600	\$	5,300	\$ 3,700	231%	\$ 3,700
Maintenance	\$ 2,300	\$	2,625	\$	2,625	\$	7,125	\$ 4,500	171%	\$ 4,500
Utilities	\$ 4,749	\$	5,950	\$	5,950	\$	11,900	\$ 5,950	100%	\$ 5,950
Other Operating Expenses	\$ 12,380	\$	23,800	\$	22,700	\$	41,965	\$ 19,265	85%	\$ 18,165
Total Expenditures	\$ 114,686	\$	133,954	\$	131,604	\$	229,247	\$ 97,643	74.2%	95,293

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
City Secretary	1	1	1	1	0
HR Manager	0	0	0	1	1
Total Personnel	1	1	1	2	1

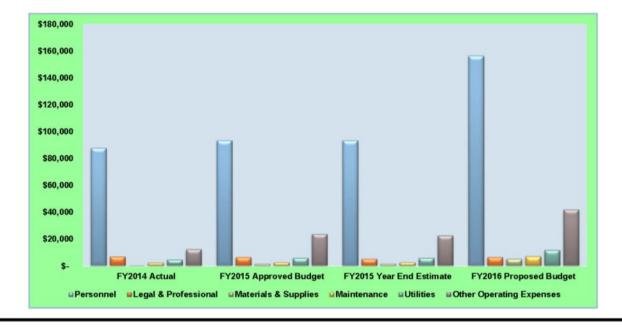
Notes:

Key Points of Proposed Budget

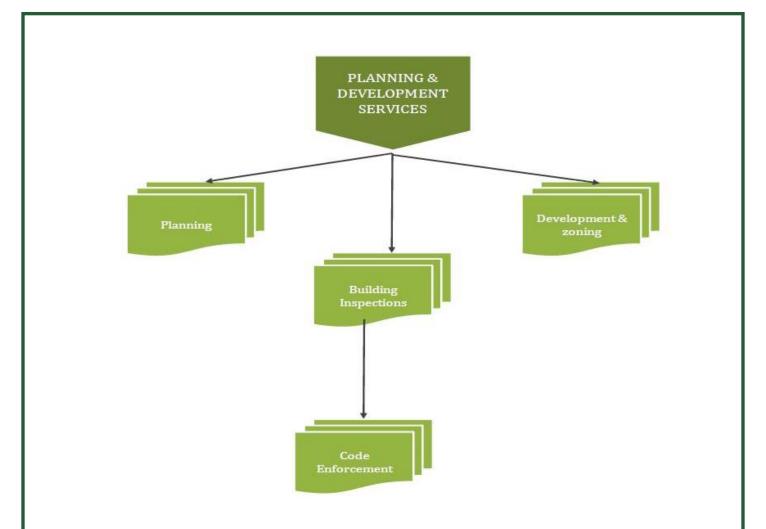
1. In FY 2016 we have transferred HR manager from Admin to the General Services Office formerly known as City Secretary's Office. Increase in number of employees is due to transfer not a new hire.

2. In FY 2016 we appropriated \$10,000.00 more to election line item for possible charter election.

3. In FY 2016 additional \$2,500.00 added for purchase of computers and \$9,000.00 for Audio Visional to be used in Council meetings.







The Planning and Development Services Department is responsible for land use and zoning, administration of land development regulations and code enforcement for the City. Under the leadership of the Planning and Development Services Director, Celina has been honored with the Texas Chapter of the American Planning Association's Certificate of Achievement for Planning Excellence for last three consecutive years. Celina is a diverse, historic, and family-oriented community with a distinct identity as a desirable place to live, work, and play. The Planning and Development Services Department provides citizens and the business community with prompt, consistent, fair, and effective development review services and assistance with day-to-day issues. The Department promotes quality development and planning programs which facilitate economic growth and improve the built environment.



The Department is made up of three groups of employees:

- 1) Planning and Development: The planning group is responsible for development and implementation of the City's comprehensive plan, historic preservation ordinance, zoning and subdivision ordinances, and special overlay districts. Planning employees are the lead facilitators of zoning, site planning, platting, and development applications and work closely with the Engineering and Public Works Department.
- 2) Building Inspections: The building permits and inspections group is responsible for reviewing construction plans, issuing building permits, and performing building inspections during construction. Building Inspections employees also facilitate health inspections for new and existing businesses and special events.
- 3) Code Enforcement: The code enforcement group issues notices of noncompliance with the City's Codes, investigates complaints and enforces ordinances related to illegal signs, zoning violations, weeds, and trash. Code enforcement employees will be initiating a geographical inspection program to ensure that property maintenance standards are met throughout the City and reviewed on a timely basis.

FY2015-16 Highlights: Many of the cases managed by the Planning and Development Services Department will continue forward from fiscal year 2014-15. These cases will continue to be reviewed, revised and processed during the upcoming fiscal year. Some of the projects brought forth last year, such as Light Farms, Mustang Lakes, and The Creeks of Legacy, can typically take several years to complete all the phases, given the complexity of the developments and the high degree of attention required from staff to work out mutually beneficial agreements with the developers.

Projects that continue from fiscal year 2014-2015:

-O'Reilly Auto Parts, retail store





-Mustang Lakes (formerly Lakes at Mustang Ranch), a 682 acre residential development



- -Creeks of Legacy, a 368 acre residential development
- -Parkside, a 50 acre residential development
- -Light Farms, a 1,070 acre residential development in Celina's ETJ







- -Carter Ranch, the final phases of a 260 acre residential development
- -Parks at Wilson Creek, a 668 acre residential development



- -Sutton Fields, a 510 acre residential development
- -Ownsby Farms, a 330 acre residential development
- -O'Reilly Auto Parts, retail store





General Fund-Planning & Development Services



Projects anticipated in fiscal year 2015-16:

- -Wells South, a 400 acre residential development
- -Wells North, a 244 acre residential development
- -Wellspring Estates, a 113 acre residential development
- -West Celina 86, an 86 acre residential development
- -Cambridge Crossing, a 640 acre residential development
- -Celina Village, residential infill development
- -Westgate 4, residential infill development
- -Keller Williams, office development
- -First United Methodist Church, a new church facility





General Fund-Planning & Development Services



The Department of Planning and Development Services continually updates ordinances to ensure maximum effectiveness and efficiency for the development community and to protect the legal requirements and aesthetic goals of the City. The P&DS department will also continue its strategic annexation policy in order to safeguard land uses near existing residents and businesses and to maintain and protect the development within Celina.

Ordinance revisions over the past year included:

- -Hotel and motel development standards
- -Street naming policy
- -Thoroughfare Plan updates
- -Preston Road Overlay update
- -Tree Preservation update
- -Parking Revisions
- -Landscaping Revisions

Ordinance revisions expected to be presented for consideration in the next fiscal year are:

- -Complete replacement of the Subdivision Ordinance
- -Update the Thoroughfare Plan
- -Revise the Open Space, Park & Recreation Master Plan
- -Initiate new overlay district plans for the Dallas North Tollway and the Outer Loop
- -Revise the Schedule of Uses and modify zoning districts

The Department of Planning and Development Services strives to provide excellent service, both to outside customers and to fellow employees. Each employee is afforded opportunities for continued training to maintain and improve productivity. As a whole, the Department is known for working with our external customers to find solutions to complex problems while considering the short-term and long-term consequences of each planning decision made on the current and future citizens of Celina.



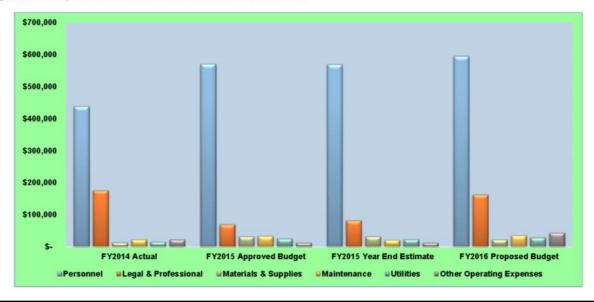
Fund: General Fund Department: Development Services Account Group: 102-510

Expenditures		Y2014 Actual	A	Y2015 pproved Budget	Y	FY2015 ear End stimate	P	FY2016 Proposed Budget		Dollar Change	Percent Change	Ch	ange from FY 2015 Budget
Personnel	\$	438,682	\$	571,356	\$	569,756	\$	595,228	s	25,472	4.47%	\$	23,872
Legal & Professional	\$	176,322	\$	70,000	\$	82,600	\$	163,025	\$	80,425	97%	\$	93,025
Materials & Supplies	\$	13,791	\$	32,870	\$	32,870	\$	23,125	s	(9,745)	-30%	\$	(9,745)
Maintenance	\$	23,396	s	34,000	\$	21,800	\$	35,700	s	13,900	64%	\$	1,700
Utilities	\$	16,007	s	26,000	\$	23,500	\$	29,000	s	5,500	23%	\$	3,000
Other Operating Expenses	s	23,268	s	13,360	\$	13,060	\$	44,200	s	31,140	238%	\$	30,840
Total Expenditures	\$	691,467	\$	747,586	\$	743,586	\$	890,278	\$	146,692	19.7%	\$	142,692

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Director of Planning	1	1	1	1	0
City Engineer	1	0	0	0	0
Senior Planner	0	1	1	1	0
Planner I	1	1	1	1	0
Permit Technician	1	1	1	1	0
Building Official	1	1	1	1	0
Building Inspector II	0	1	1	1	0
Building Inspector II	0	1	0	1	0
Building Inspector I	0	0.5	0	0	-0.5
Codes Enforcement Officer	1	1	1	1	0
Total Personnel	6	8.5	7	8	-0.5

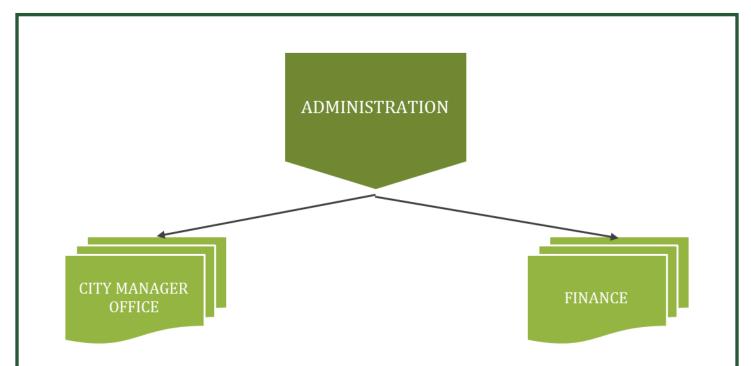
Notes: Key Points of Proposed Budget

- 1. Appropriated \$100,000.00 for development of the Park & Trail Master Plan.
- 2. Proposed a change of title from Inspector II to the Senior Inspector.
- 3. Proposing \$30,000.00 to purchase a new truck for the Code Enforcement officer.



General Fund—Administration





The Administration Department consist of the office of City Manager and Finance Department. These two sections working together, are responsible of the formulation and communication of public policy to meet community needs and ensure orderly development in the City. The City Manager's office provides for the general administration of a multi-million dollar organization providing a full range of municipal services to the citizens of Celina. This office handles the general administration of the city and executes the policies of the City Council. The City Manager is directly responsible to the Mayor and the City Council. According to the City Charter, the City Manager is also responsible for presenting an annual budget to the City Council. As Chief Administrator, the City Manager oversees the day-to-day operation of the City by coordinating all City department activities and functions.

The Finance Department is responsible for all of the City's financial activities. The Director of Finance is responsible for the City's financial policies, debt management and the day-to-day operation of the Finance Department. Major areas of responsibly include accounting, reporting, payroll, budget, and treasury management. Other duties of the department include processing accounts payable transaction for all city programs, publishing the City's monthly, quarterly and annual financial statements, administrating cash management and investment program, coordinate the capital improvement program, invoicing receivable and maintaining all capital asset records.



Fund: General Fund
Department: Administration
Account Group: 102-511

Expenditures	13	FY2014 Actual	A	FY2015 pproved Budget	2015 Year End Estimate		FY2016 Proposed Budget	Do	ollar Change	Percent Change	Change from FY 2015 Budget
Personnel	\$	521,817	\$	630,424	\$ 675,949	\$	647,616	\$	(28,333)	-4.19%	\$ 17,192
Legal & Professional	\$	136,693	\$	156,004	\$ 147,029	\$	160,304	\$	13,275	9%	\$ 4,300
Materials & Supplies	\$	5,566	\$	12,800	\$ 14,500	\$	13,550	\$	(950)	-7%	\$ 750
Maintenance	\$	13,696	\$	122,052	\$ 115,000	\$	115,250	\$	250	0%	\$ (6,802)
Utilities	\$	17,136	\$	19,532	\$ 19,543	\$	24,200	\$	4,657	24%	\$ 4,668
Other Operating Expenses	\$	307,876	\$	272,212	\$ 344,701	s	226,166	\$	(118,535)	-34%	\$ (46,046)
Total Expenditures	\$	1,002,783	\$	1,213,024	\$ 1,316,723	s	1,187,086	\$	(129,637)	-9.8%	\$ (25,938)

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Cl	nange
City Manager	1	1	1	1	0	
Assistant to the City Manager	1	1	1	1	0	
Administrative Assistant	0	1	1	1	0	
Director of Finance	1	1	1	1	0	
Accounting Clerk	1	1	1	1	0	
Main Street Director	0	1	1	0	-1	
Human Resource Mgr.	0	1	1	0	-1	
PID & TIRZ Senior Accountant	0	0	0	1	1	
Total Personnel	4	7	7	6	4	

Notes:

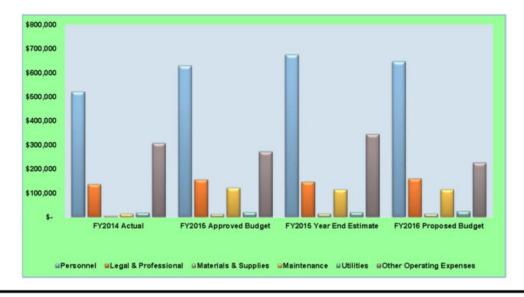
Key Points of Proposed Budget

1. Due to the numbers of PID & TIRZ related developments, In FY 2015-2016 we are requesting to add a full time position of PID & TIRZ Senior Accountant which will be funded by the developers based on a development agreement. Personnel changes are due to transfer not elimination of position.

2. In FY 2015-2016 we have added another \$100,000.00 for the second phase of City Hall remodeling.

3. In FY 2015-2016 we have decreased special project line item by \$20,000 due to transfer of City sponsored special events to marketing.

4. In FY 2015-2016 we have added \$36,000.00 for document automation for the time reporting in Payroll and invoices in Accounts Payable processing.







Municipal Court Department

Municipal Courts are the judicial branch of city government. In addition, the Municipal Court is part of the State judicial system. The Municipal Courts hears Class C Misdemeanor criminal cases, including traffic violations, as well as cases involving violation of City Ordinances.

FY2014-15 Highlights:

The court clerk began working in the Celina Municipal Court October 7, 2013. Since this date, she has obtained her Level I and Level II Court Clerk Certification. She is a member of the Texas Court Clerk Association. She continues to work diligently in organizing files with the ultimate goal of updating each individual case and ensuring each case is in compliance with the law. She has organized file sections for each phase that a case may go through. She has created forms in court section of Incode to help expedite daily functions. She has organized individual sections pending Judge's approval/signature, which expedite processing the paperwork for the Judge as well as court. She has begun notating the disposition date on the top left-hand corner of the disposed file which will expedite destroying of files per the retention schedule. She has updated court fees in municipal module of Incode.

FY2015-16 Goals:

For the fiscal year 2015-2016, the court clerk will be preparing for the Warrant Round-Up. In doing so, she will be going through each individual file in the warrant section and verifying that the information/documentation is in compliance with the law. She will be comparing these files with the data in the Incode database to ensure the data matches. She will be going through all the fees to ensure court costs are correct for each individual charge. She will be presenting a list of all the fines to the Judge to review and update. She will begin to update the Municipal Court website. She will begin working on obtaining her Level III certification.

Page 86



Fund: General Fund Department: Municipal Court

Account Group: 102-512

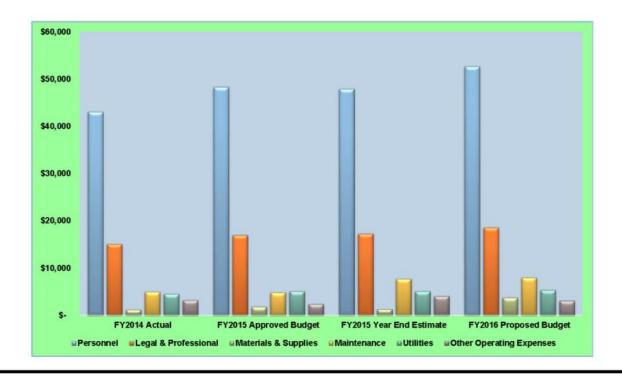
Expenditures	Y2014 Actual	A	Y2015 oproved Budget	Y	Y2015 ear End stimate	FY2016 Proposed Budget	Dollar Change	Percent Change	Chai	nge from FY 2015 Budget
Personnel	\$ 43,100	\$	48,328	\$	47,949	\$ 52,714	\$ 4,765	10%	\$	4,386
Legal & Professional	\$ 15,115	\$	17,000	\$	17,271	\$ 18,600	\$ 1,329	8%	\$	1,600
Materials & Supplies	\$ 1,210	\$	1,814	\$	1,314	\$ 3,764	\$ 2,450	186%	\$	1,950
Maintenance	\$ 4,991	\$	4,849	\$	7,705	\$ 8,000	\$ 295	4%	\$	3,151
Utilities	\$ 4,513	\$	5,075	\$	5,092	\$ 5,350	\$ 258	5%	\$	275
Other Operating Expenses	\$ 3,207	\$	2,385	\$	4,065	\$ 3,100	\$ (965)	-24%	\$	715
Total Expenditures	\$ 72,136	\$	79,451	\$	83,397	\$ 91,528	\$ 8,131	9.8%	\$	12,077

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget		Personnel Change
Court Clerk	1	1	1	1	0	
Total Personnel	1	1	1	1	0	

Notes:

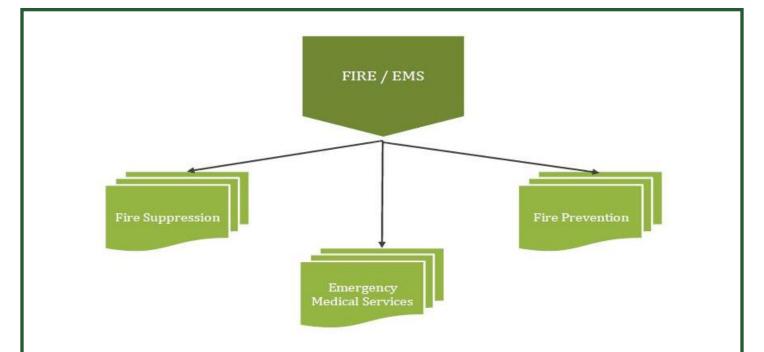
Key Points of Proposed Budget

1. No significant changes to the programs or the personnel proposed for FY 2015-2016.



General Fund—Fire & EMS





The Celina Fire Department's primary responsibility is to provide the emergency services required to meet the demands of a growing city.



General Fund—Fire & EMS



FY 2014/15 Accomplishments:

- -Added the fire inspector to full time days
- -Added two line firefighters
- -Started the smoke detector program
- -Increased the training program for the firefighters
- -Added LAWS Alert Systems to the Square







FY 2015/2016 Goals:

- -Increase response capabilities by training personnel in swift water rescue
- -Sending all officers to the Company Officer Symposium sponsored by the Texas Fire Chief's Association
- -Establish the criteria for a home safety inspection program
- -Hire and train 3 personnel
- -Establish evidence based medical protocols
- -Purchase and Implement Digital Phase 2 radios
- -Purchase and install Mototrbo system for outdoor warning communication
- -Purchase and install opticom at existing light CR88/Preston



Fund: General Fund Department: Fire & EMS

102-513 Account Group:

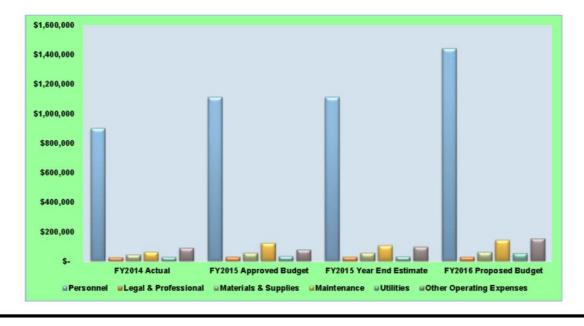
Expenditures	FY2014 Actual	1	FY2015 Approved Budget	/2015 Year d Estimate	FY2016 Proposed Budget	Dollar Change	Percent Change	CH	nange from FY 2015 Budget
Personnel	\$ 902,409	\$	1,113,158	\$ 1,113,158	\$ 1,444,507	\$ 331,349	29.77%	\$	331,349
Legal & Professional	\$ 26,231	\$	29,900	\$ 31,000	\$ 31,000	\$ -	0%	\$	1,100
Materials & Supplies	\$ 45,108	\$	57,265	\$ 56,765	\$ 62,141	\$ 5,376	9%	\$	4,876
Maintenance	\$ 63,741	\$	124,049	\$ 107,064	\$ 144,215	\$ 37,151	35%	\$	20,166
Utilities	\$ 29,177	\$	34,815	\$ 32,220	\$ 54,920	\$ 22,700	70%	\$	20,105
Other Operating Expenses	\$ 90,952	\$	79,066	\$ 98,091	\$ 154,633	\$ 56,542	58%	\$	75,567
Total Expenditures	\$ 1,157,618	\$	1,438,253	\$ 1,438,298	\$ 1,891,416	\$ 453,118	31.5%	\$	453,163

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year I	FY2016 Proposed Budget	Personnel Change
Fire Chief	1	1	1	1	0
Deputy Fire Chief	1	1	1	1	0
Firefighters/ Paramedic	9	10	10	13	3
Total Personnel	11	12	12	15	3

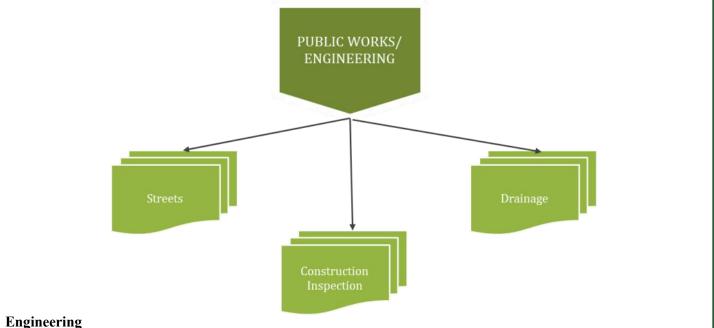
Notes:

Key Points of Proposed Budget

- 1. Increase in Personnel line item is mainly due to hiring of 3 new firefighter, promotion of 2 Lt's to Capt. as well as 3% step increase.
- 2. Increase in Material and Supplies line item is due to increase in cost of medical supplies and drugs.
- 3. Increase in Maintenance line item is due to increase in cost of maintenance agreements and addition of landscape maintenance of new fire station.
- 4. The bulk of increase in Other Operating Expenses line item is due to purchase of Repeater to activate storm sirens remotely and bunker gears which is due for mandatory replacement.







FY 2014-15 Accomplishments:

- -Added a full time construction inspector to oversee all construction projects in the City
- -Reduced development plan review time
- -Assisted in development negotiations for 10 new subdivisions
- -Provided project management for the construction of the new Fire Station
- -Provided project management and construction inspection for multiple CIP projects:
 - -Ash Street
 - -Sunset and Utah
 - -Wastewater Treatment Plant Solids Dewatering TWDB Grant
- -Collected and digitized construction plans
- -Updated GIS layers to reflect existing public infrastructure
- -Provided support for all special events during the planning and implementation phases
- -Processed the following engineering related permits:
 - -10 TxDOT Permits
 - -15 Earthwork Permits
 - -4 Floodplain Development Permits
 - -8 Right-of-Way Permits

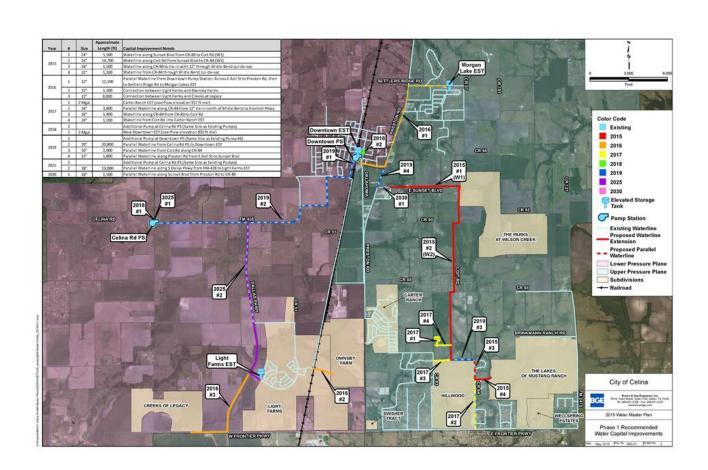


- -Currently managing or managed in excess of \$2.7M worth of professional services contracts
- -Coordinated the negotiations and acquisitions for the Southeast Sector Water and Sewer project
- -Inspection of approximately \$20.1M worth of public improvements
- -Finalized the water and wastewater master plans and impact fee updates
- -Implemented a thoroughfare impact fee program and updated the roadway proportionality ordinance
- -Helped finalize and make modifications to the thoroughfare plan
- -Coordinated with Upper Trinity River Water District on existing and future water and wastewater needs
- -Started the process to implement the storm water utility fee
- -Provided support during emergency response events
- -Submitted an approved Storm Water Master Plan to Texas Commission on Environmental Quality (TCEQ)
- -Coordinated with TxDOT on the warrant analysis and design of traffic signals for Carter Ranch and Sunset Blvd.
- -Coordinated with TxDOT on the utility relocations and construction of Preston Road

FY 2015-16 Objectives:

- -Add a full time EIT/PE
- -Add a second Construction Inspector/Project Manager
- -Coordinate with Public Works to implement a web based GIS system that will be accessible by all departments
- -Update the GIS database
- -Refine the plan review process to meet or exceed 90% of the review deadlines
- -Finalize the implementation of the storm water utility fee
- -Provide continued support for other City departments
- -Complete the Southeast Sector Water and Sewer projects
- -Begin the design for the expansion of the Southeast Sector Water and Sewer projects
- -Complete construction of Ash Street
- -Finalize the Engineering Design Standards and Standard Details
- -Coordinate with Public Works and Planning and Development on the implementation of a new management and tracking software
- -Finalize design for the Willock Hills Entry project
- -Contribute to revised Subdivision Ordinance





Capital Improvement Recommendations



Public Works Administration

FY 2014-15 Accomplishments:

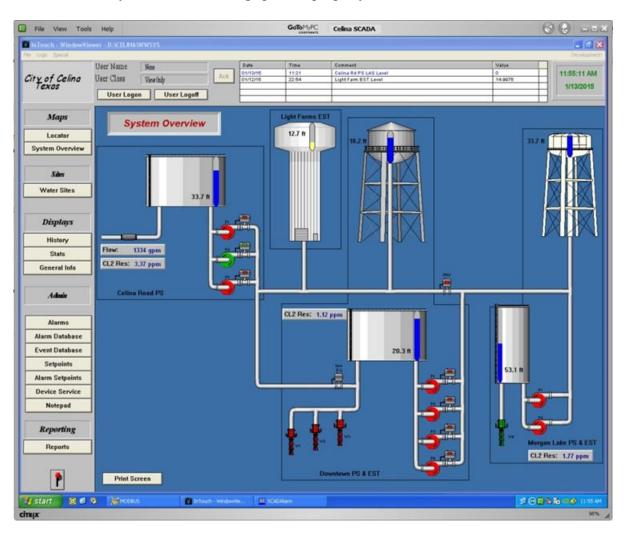
- -Added an Assistant Public Works Director
- -Maintained existing infrastructure and facilities with available resources
- -Coordinated the implementation of the new water meter system
- -Continued to work with utility billing on monthly billings
- -Provided support for all special events
- -Coordinated with Denton and Collin County on mutual boundary road projects
- -Provided support during emergency response events
- -Organized the personnel structure for future growth
- -Provided coordination during an emergency wastewater dumping event
- -Initiated a city wide GIS program
- -Identified and began updating water and wastewater facilities to become TCEQ compliant
- -Implemented proper pump logic for efficiency and maximum pumping capacity
- -Identified and began implementing proper maintenance practices and procedures for all departments
- -Began update of Public Works Standard Operating Procedures
- -Created a formal chain of command for Public Works
- -Identified and initiated an online work order system
- -Purchased three vehicles to allow for workflow efficiency
- -Added a Vac Trailer for all departments to use

FY 2015-16 Objectives:

- -Add a full time Work Order Administrator
- -Finalize the Engineering Design Standards and Standard Details
- -Coordinate with Engineering and Planning and Development on the implementation of a new management and tracking software
- -Update the GIS database
- -Implement a mobile work environment
- -Update and implement Standard Operating Procedures for public works departments
- -Coordinate with Denton and Collin County on cost sharing roadway construction projects
- -Coordinate the street repairs for multiple subdivisions and downtown



- -Evaluate the overall efficiency of Public Works
- -Update and optimize the SCADA program for water and wastewater
- -Begin an asset management program to include water, wastewater, streets, drainage, meters, parcel data, plan sets etc.
- -Continue to implement and follow proper maintenance practices and procedures
- -Secure the necessary office and building space to properly function



SCADA Software



Streets Department

FY 2014-15 Accomplishments:

- -Added an operator position
- -Supervised outsourced projects
- -Provided support for special events
- -Maintained existing infrastructure and facilities with available resources
- -Performed drainage investigations and made repairs as necessary
- -Performed drainage maintenance
- -Coordinated with TxDOT on road closures and sign placements
- -Replaced more than 50% of the signs in downtown as part of our sign replacement program
- -Provided critical sanding operations during times of icy weather
- -Provided emergency assistance during significant flooding events
- -Added a hot box for asphalt patching

FY 2015-16 Objectives:

- -Work within budget constraints to maintain minimum standards of Texas Manual on Uniform Traffic Control Devices (TMUTCD) with installation of signs, markings and traffic control devices
- -Work with staff to evaluate ways to maintain service efficiency and good customer service
- -Complete the updating of street signs and begin replacing posts for federal compliance
- -Continue to repair minor street issues with the limited resources available
- -Supervise outsourced projects
- -Update the GIS database
- -Continue to provide traffic control when needed
- -Coordinate with North Texas Toll
 Authority and TxDOT on projects





Fund: Department: General Fund Public Works

(Streets & Drainage)

Account Group:

102-514

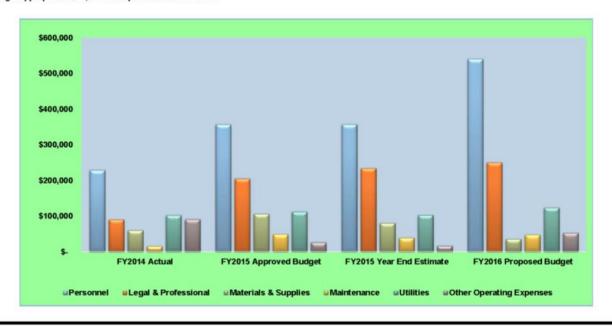
Expenditures		FY2014 Actual	A	FY2015 pproved Budget		'2015 Year d Estimate		FY2016 Proposed Budget	Dollar Change	Percent Change	Chan	ge from FY 2015 Budget
Personnel	S	228,899	\$	357,336	\$	357,326	\$	540,992	\$ 183,666	51.40%	\$	183,656
Legal & Professional	s	90,838	\$	205,500	\$	234,650	\$	250,619	\$ 15,969	7%	\$	45,119
Materials & Supplies	s	60,363	\$	106,550	\$	80,700	\$	35,850	\$ (44,850)	-56%	\$	(70,700)
Maintenance	s	15,664	\$	49,780	\$	39,479	\$	47,800	\$ 8,321	21%	\$	(1,980)
Utilities	\$	102,639	\$	112,400	\$	103,060	\$	123,760	\$ 20,700	20%	\$	11,360
Other Operating Expenses	\$	91,279	\$	26,490	\$	16,740	\$	53,194	\$ 36,454	218%	\$	26,704
Total Expenditures	\$	589,683	\$	858,056	s	831,955	s	1,052,214	\$ 220,260	26.5%	\$	194,158

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Per	sonnel Change
Director of Public Works	1	1	1	1	0	
Assistant Director of PW	0	1	1	1	0	
Street & Drainage Superintend	1	1	1	1	0	
Maintenance Worker	2	2	2	2	0	
PM / CIP Inspector	0	0	0	1	1	
Engineer in Training	0	0	0	1	1	
Total Personnel	4	5	5	7	2	

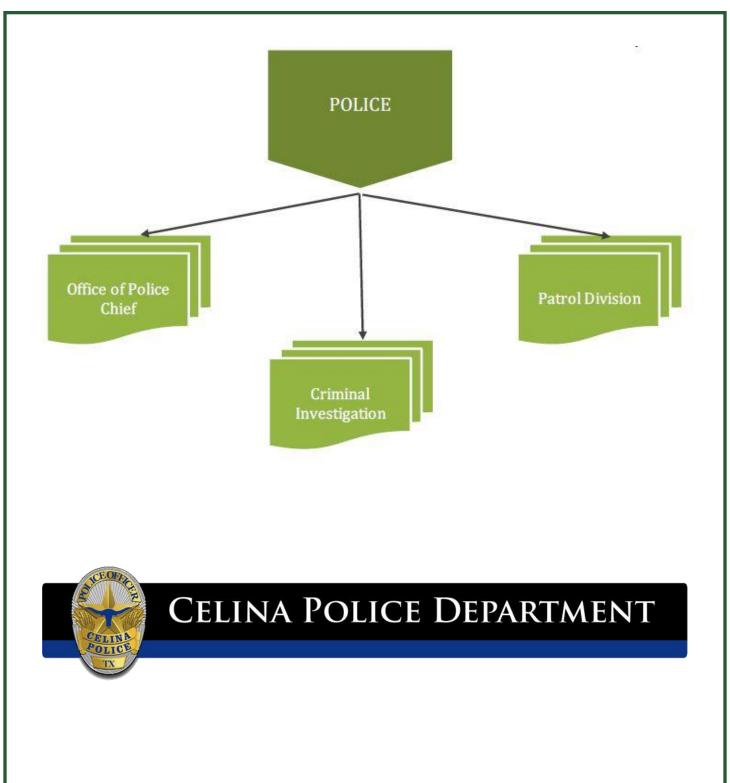
Notes:

Key Points of Proposed Budget

- 1. Requesting Project Manager / CIP Inspector as well as Engineer in Training (EIT) positions for the FY 2015-2016 budget.
- 2. This budget will appropriate approxmately \$50,000.00 to the Road Maintenance line for a project in Denton and a few projects in Collin Counties.
- 3. This budget appropriated \$30,000.00 for purchase of new truck.









Vision

Achieve a safer community by providing dedicated service and forming partnerships with our community.

Values

Honesty - Integrity - Honor - Transparency - Teamwork - Accountability - Respect - Communication - Leadership

Goals and Strategies

Fully implement community policing and form partnerships to achieve a safer community.

Strategies include:

- -Develop collaborative partnerships between the police department and the community.
- -Provide training on community policing to officers.
- -Integrate community policing into the policies of the department.
- -Undertake organizational change aligning the resources and personnel of the department to support community policing.

Increase the use of web-based technology and social media to enhance the department's communication with the com-

munity.

Strategies include:

- -Provide the community with relevant and effective content on the department's website.
- -Pursue the innovative use of social media to expand the department's outreach and communication with the community.

Mission Statement

The Celina Police Department is committed to achieving a safer community by providing dedicated service and involving our community as partners.



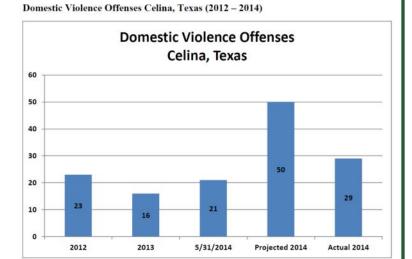


Police and Community Initiatives

- -Preventing Domestic Violence
- -Preventing Underage Drinking
- -Gun Safety Awareness

Chief: Assault of cop, takedown of suspect proves utility of body cams

Police chief is praising his agency's investment in body cameras after a video captured an incident that may have been misconstrued as excessive force



42% Decrease

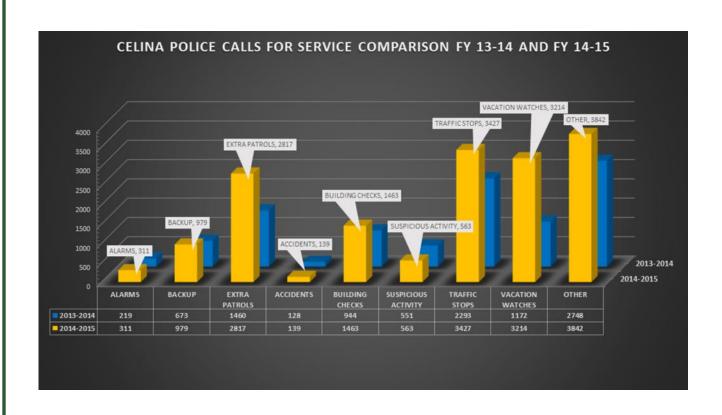
CELINA, Texas — The police chief of the Ce-

lina Police Department is praising the agency's investment in body cameras after a video captured an incident that may have been misconstrued as excessive force.

NBC-DFW reports the officer in the video responded to a domestic disturbance when a struggle occurred.









 Fund:
 General Fund

 Department:
 Police

 Account Group:
 102-515

Expenditures	FY2014 Actual	A	FY2015 Approved Budget	/2015 Year d Estimate	FY2016 Proposed Budget	Dollar Change	Percent Change	Ch	ange from FY 2015 Budget
Personnel	\$ 627,285	\$	902,853	\$ 903,120	\$ 1,227,721	\$ 324,601	36%	\$	324,868
Legal & Professional	\$ 31,266	\$	33,070	\$ 32,428	\$ 33,500	\$ 1,072	3%	\$	430
Materials & Supplies	\$ 13,297	\$	41,900	\$ 38,300	\$ 42,200	\$ 3,900	10%	\$	300
Maintenance	\$ 59,157	\$	87,920	\$ 76,120	\$ 107,260	\$ 31,140	41%	\$	19,340
Utilities	\$ 8,438	\$	10,150	\$ 9,860	\$ 11,900	\$ 2,040	21%	\$	1,750
Other Operating Expenses	\$ 255,007	s	111,943	\$ 110,066	\$ 304,502	\$ 194,436	177%	\$	192,559
Total Expenditures	\$ 994,449	\$	1,187,836	\$ 1,169,894	\$ 1,727,083	\$ 557,189	47.6%	\$	539,247

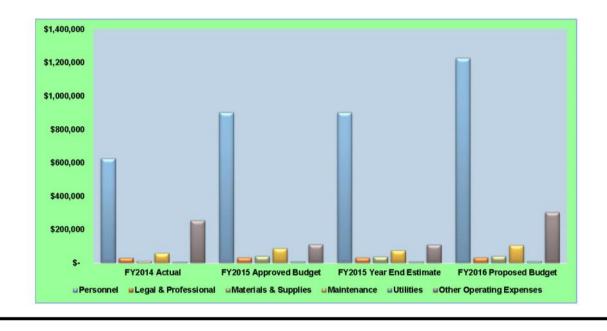
Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Police Chief	0	0	0	0	0
Administrative Assistant	0	1	1	1	0
Police Lieutenant	0	1	1	1	0
Police Sergeant	2	1	1	1	0
Patrol Officer	6	9	9	13	4
Total Personnel	8	12	12	16	4

Notes:

Key Points of Proposed Budget

1. In fiscal year 2015-2016 proposed to add 4 patrol officer to the Police Department and promote LT to Assistant Chief, a Sergeant to the Lieutenant position.

2. Other operating expense line includes 3 police cars for the new hires and replace an old patrol vehicle for the amount of \$189,000. Equipment that includes Body Cameras, Portable radios, Opticom and Ticket writer for the total of \$64,900.00.



General Fund—Parks





General Fund—Parks



2014 – 2015 was a very successful year for the Old Celina Park fields by every measure. As anticipated, every single youth sports program saw significant growth from 2014 to 2015. The fall sports season is by far the busiest for Old Celina Park. Weekends bring baseball tournaments, youth flag football games every Saturday, girls softball games frequently, and also soccer games for two or three weekends. The position of Assistant Parks & Recreation Director was created so that the City would have a full time employee whose sole purpose is to program activities that make use of Old Celina Park. The table below shows the growth of our youth sports programs over the last three seasons. (This does not include youth soccer teams, as this information was not available at the time of this report since the soccer league is not Celina's but Prosper's in which Celina voluntarily partners. Soccer is the #1 youth sport in America in terms of overall population, and Frisco is consistently top-2 in cities with the highest percentage of youth participation in soccer. That growth is coming to Celina.)

The numbers show how many teams in each sport. (Flag football and 7on7 football are league-wide, so other towns are included.) Also, not included is the growth of our Adult Sports programming. Adult softball in particular is in high demand.

2015 - 2016 Goals:

- -Addition of Fields for Adult Sport Leagues
- -Immediate addition of parking at Old Celina Park.

2015-2017 Goals:

-Development of our own Celina soccer organization with a soccer-specific facility in the next few years in order to best-serve our expected population increase.

SPORT	SEASON(s)	2013	2014	2015
Flag Football	Fall	14	25	41
Baseball	Spring	11	13	15
Girls Softball	Spring/Fall	5+2	7+1	7 + 4
7on7 Football	Spring	16	18	28
Basketball	Winter	n/a	10	15
Soccer	Spring/Fall	*	*	*



Fund: General Fund
Department: Parks
Account Group: 102-516

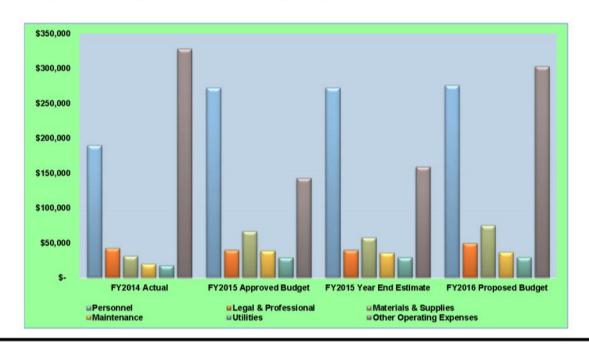
Expenditures	FY2014 Actual	A	Y2015 pproved Budget	/2015 Year nd Estimate		FY2016 Proposed Budget	,	Dollar Change	Percent Change	С	hange from FY 2015 Budget
Personnel	\$ 190,135	\$	272,641	\$ 272,614	s	276,007	\$	3,393	1%	\$	3,366
Legal & Professional	\$ 42,731	\$	40,000	\$ 40,000	\$	50,000	\$	10,000	25%	\$	10,000
Materials & Supplies	\$ 31,554	\$	66,900	\$ 57,900	\$	75,400	\$	17,500	30%	s	8,500
Maintenance	\$ 20,089	\$	39,144	\$ 36,100	s	37,100	\$	1,000	3%	s	(2,044)
Utilities	\$ 17,997	s	29,305	\$ 29,425	\$	29,500	\$	75	0%	\$	195
Other Operating Expenses	\$ 328,367	\$	143,065	\$ 159,336	s	303,150	\$	143,814	90%	s	160,085
Total Expenditures	\$ 630,874	\$	591,055	\$ 595,375	\$	771,157	\$	175,783	29.5%	\$	180,102

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Park Superintendent	1	1	1	1	0
Crew Leader	1	1	1	1	0
Maintenance Worker	1	2.5	2	2	-0.5
Park & Recreations Supervisor	1	1	1	1	0
Total Personnel	4	5.5	5	5	-0.5

Notes:

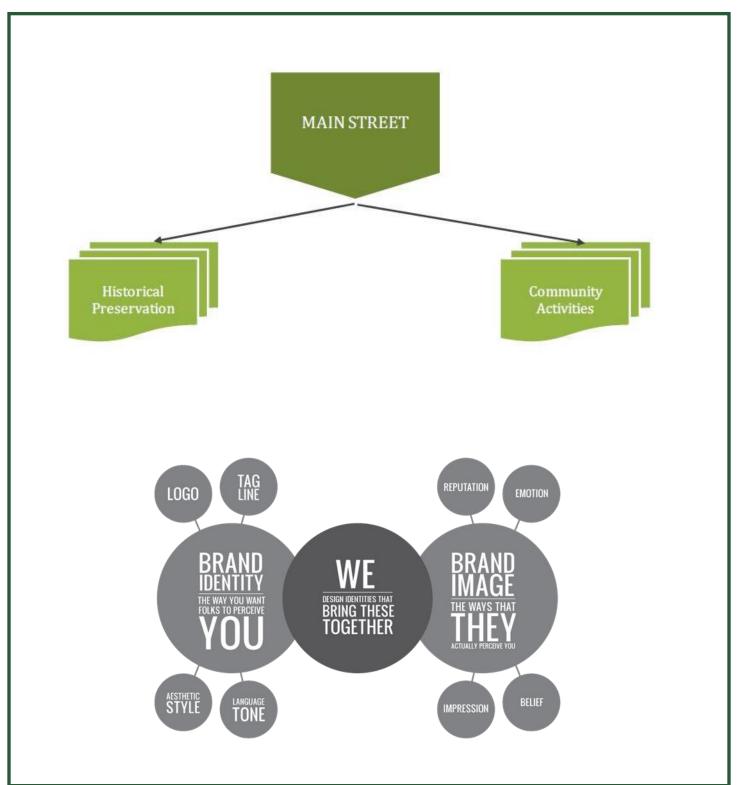
Key Points of Proposed Budget

2. Other operating expenses line includes appropriated funds for the Cajun Fest, Parks Concession stands expenses, Sports activities expenses for the total amount of \$180,000.00. Within this budget line item we also appropriated \$56,000.00 for the storage building, Paint machine and LED scoreboard modules.



^{1.} Position of park maintenance worker was budgeted for 6 months of the year but, instead filled the position at the beginning of the year.







Branding is more than the City logo, website or a slogan. A city's brand is developed, over years, by its policies and its amenities. If a community has done a particularly good job at identifying and understanding its brand, it won't just serve as a marketing tool. It will actually be used to guide decision-making, similar to a City statement.

Brand is what the City stands for, an implied promise made, and the personality conveyed. It is the value proposition (the things that make us unique and better qualified than the competition). It is the entire experience our customers (residents, employees, business citizens, tourists, and prospects) have with Celina, including how they feel. It is what we do, how we do it, for whom we do it and what makes us different. A brand lives in every day-to-day interaction we have including:

- -The image (are city workers dressed in logoed attire?)
- The messages on our website, our proposals and communications. Website Design. Content Creation. Social Media.
- -Customers' opinions of us versus the competition.
- -Exceptional customer service. The stories we tell, which are adopted and retold by our "customers".

A successful brand is built over time. It creates engagement and ownership, resulting in a sense of community. Who we are, what we do, how customers feel when they work with us, and strategically - provides the basis of how to interact with them.

Advantages of a strong brand:

- -Prospective residents, businesses, and employees know exactly what we deliver. It's easy to begin every dialogue with new prospects because they quickly understand what we stand for.
- -We acquire customers quickly because our prospects experience with us supports everything we say.
- -We can charge a premium because our market knows why we're better and is willing to pay for it.

Branding involves citizen input, research, focus groups and is a lot of work. It's an intangible, not an event, and is a complicated and expensive process. The branding process should span across 18-24 months from beginning to end. We will develop some direction through a media buy (associated with special events) with the Dallas Morning News. The DMN in-house creative team (Right Brain-Left Brain) will access their vast research department to identify community values and cultural norms in Celina. The cost is included in the advertising purchase and will provide a starting point for our investment in branding.



The Celina Main Street Program is an all-volunteer organization that accomplishes its work through four standing committees with a volunteer advisory board assisting in coordination and a paid director to oversee administration.

Design:

The Design Committee works to get Main Street into top physical shape by creating a safe, inviting environment for shoppers, workers, and visitors. It takes advantage of the visual opportunities inherent in the downtown commercial district by directing attention to all of its physical elements: public and private buildings, storefronts, signs, public spaces, parking areas, street furniture, public art, landscaping, merchandising, window displays, and promotional materials. Design activities also include instilling good maintenance practices in the commercial district, enhancing the district's physical appearance through the rehabilitation of historic buildings, educating business and property owners about design quality, and long-term planning.

Projects:

- -Improvement on flower containers around the Square
- -Improvement on the trash receptacles on the Square
- -New Christmas lights for around the Square
- -New hanging basket partnership with Celina ISD and Keep Celina Beautiful
- -New Pocket Park in alley way next to ATT/Lucy's
- -Ongoing design assistance to building owners and merchants with Texas Historical Commission.
- -Annual Historical Preservation week event/activity







Economic Restructuring:

Economic restructuring strengthens our community's existing economic assets while diversifying its economic base. This is accomplished by retaining and expanding successful businesses to provide a balanced commercial mix; sharpening the competitiveness and merchandising skills of business owners and attracting new businesses. Converting unused or underused commercial space into economically productive property also helps boost the profitability of the district.

Projects:

- -Updated billboard on Hwy 289 (Preston Road)
- -Signage grants for pedestrian signs for merchants/businesses partnership with EDC.
- -Hospitality and marketing training for merchants/business owners
- -I WISH Empty Building event
- -New Pocket Parks in alley way between Lucy's and AT&T

Promotions:

Promotion takes many forms, but the goal is to create a positive image that will rekindle community pride and improve consumer and investor confidence in your commercial district. Advertising, retail promotions, special events, and marketing campaigns help sell the image and promise of Main Street to the community and surrounding region. Promotions communicate our commercial district's unique characteristics, business establishments, and activities to shoppers, investors, potential business and property owners, and visitors.

Events:

- -Farmers Market on Friday nights/partnership with Celina Newcomers
- -Celina FUN DAY: Return of the decade old event!
- -Trick or Treat on the Square
- -Christmas Gift Tour
- -Christmas Tree Lighting
- -New Website for Main Street District
- -New Spring shopping promotion/contest:
- -Cajun Fest
- -Movies on the Square
- -Increase social media presence and engage fans



Organization:

Organization establishes consensus and cooperation by building partnerships among the various groups that have a stake in the commercial district. By getting everyone working toward the same goal, our Main Street program can provide effective, ongoing management and advocacy for the our downtown or neighborhood business district. Through volunteer recruitment and collaboration with partners representing a broad cross section of the community, our program can incorporate a wide range of perspectives into its efforts. A governing board of directors and standing committees make up the fundamental organizational structure of volunteer-driven revitalization programs.

Projects:

- -Set up and recruit committee members for four committees that will help develop future Board members
- -Annual Golf Tournament Fundraiser
- -New Fundraising event:
- -Improvement on flower containers around the square: LEAD by example
- -Improvement on the trash receptacles on the square
- -New hanging basket partnership with Celina ISD and Keep Celina Beautiful
- -New Pocket Park in alley way between AT&T and Lucy's





Fund: General Fund
Department: Marketing
Account Group: 102-519

Expenditures	'2014 ctual	Аррі	2015 roved dget		015 Year Estimate	FY2016 Proposed Budget	Dol Cha		Percent Change	Chang	e from FY 2015 Budget
Personnel	\$ 7.	s	-	s	-	\$ 159,725	\$	-	0%	\$	159,725
Legal & Professional	\$ 23	S	2	s	2	\$ -	\$		0%	\$	72
Materials & Supplies	\$ -	S		\$	-	\$ 3,280	\$	1.51	0%	\$	3,280
Maintenance	\$ 2	S		\$	-	\$ 1,724	\$		0%	\$	-
Utilities	\$ -	s	-	\$	-	\$ 3,530	\$	-	0%	\$	3,530
Other Operating Expenses	\$ 25	s		\$	2	\$ 113,685	\$	-	0%	\$	113,685
Total Expenditures	\$	\$		\$		\$ 281,944	\$		0.0%		281,944

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year I	FY2016 Proposed Budget	Personnel Change
Marketing Director	0	0	0	1	1
Main Street Manager	1	1	1	1	0
Total Personnel	1	1	1	2	1

Notes:

Key Points of Proposed Budget

- 1. This is a newly created department. This budget combines the salaries of Main Street manager and Marketing Director.
- 2. Other operating expense line includes \$70,000.00 for the Balloon Festival, \$12,000.00 for the 4th of July celebration and \$12,000.00 for special projects.







Water and Wastewater Fund

W/S Summary Schedule of Revenue W/S Schedule of Expenses by Departments Water Wastewater Garbage & Recycling

W/S Schedule of Revenues

Revenue Category	FY2015 Appro Budget		2015 Actual s Of 06/30/15	FY 2015 Year End Estimate	· FY 2016 Adopted Budget
Fines & Fees	\$ 724,6	53 \$	662,899	\$ 766,395	\$ 1,043,404
Credit Card Fees		0	16,467	\$ 17,967	-
Water Tower Rental Fees	41	903	44,141	\$ 54,304	54,304
Water Impact Fees		0	-	\$ -	-
Sewer Impact Fees		0	-	\$ -	-
Reconnect/Disconnect Fee	12	000	10,240	\$ 13,653	14,000
Customer Service Fees		900	1,450	\$ 1,500	1,500
Transfer Fees	1	050	1,050	\$ 1,200	1,200
Water Taps	361	000	331,970	\$ 369,970	535,000
Sewer Taps	307	800	257,580	\$ 307,800	437,400
Penalties & Interest	\$ 54,5	00 \$	68,663	\$ 71,725	\$ 76,800
Penalties	45,00	0	53,946	\$ 54,000	59,000
Interest Income	9,50	0	14,717	\$ 17,725	17,800
Sales	\$ 4,450,0	06 \$	2,860,184	\$ 4,522,385	\$ 5,070,566
Water Sales	2,875,74	15	1,695,681	\$ 2,890,018	3,300,834
Sewer Sales	1,159,50	0	878,813	\$ 1,236,751	1,333,640
Garbage Billing	414,76	31	285,690	\$ 395,616	436,092
Other Revenues	\$ 66,2	00 \$	80,616	\$ 89,526	\$ 102,600
Radio Read Reserve	62,70	0	57,835	\$ 66,745	89,100
Bond Proceeds	-		-	\$ -	-
Insurance Proceeds	-		-	\$ -	-
Sales of Fixed Assets	-		-	\$ -	-
Contributions	-		-	\$ -	-
Miscellaneous Income	3,50	0	22,781	\$ 22,781	13,500
Total Revenues	\$ 5,295,3	59 \$	3,672,361	\$ 5,450,031	\$ 6,293,370

W/S Schedule of Expenses

Departments	FY2015 Approved Budget	FY 2015 Actual As Of 06/30/15	FY 2015 Year End Estimate	FY 2016 Adopted Budget
Water Department	3,276,439	1,883,495	\$ 3,558,411	4,047,953
Sewer Department	1,293,141	712,580	\$ 1,187,976	1,824,532
Trash & Recycling Collection	381,199	231,260	\$ 381,199	419,319
Total	\$ 4,950,779	\$ 2,827,335	\$ 5,127,586	\$ 6,291,804



Fund: Department:

water & Sewer fund

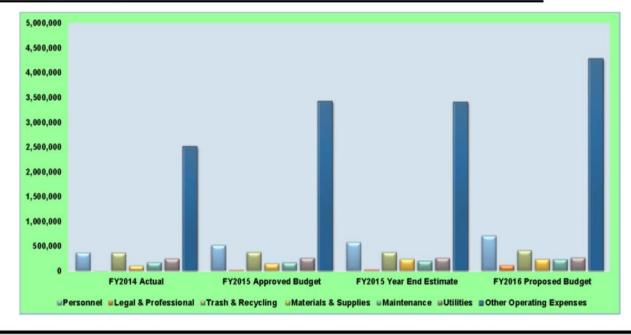
Account Group: All

Expenditures	FY2014 Actual	A	FY2015 pproved Budget	′2015 Year d Estimate		FY2016 Proposed Budget		Dollar Change	Percent Change	Char	nge from FY 2015 Budget
Personnel	\$ 373,648	\$	523,762	\$ 582,200	\$	714,524	\$	132,323	23%	\$	190,762
Legal & Professional	\$ 8,411	S	26,500	\$ 36,500	s	121,500	\$	85,000	233%	\$	95,000
Trash & Recycling	\$ 368,754	\$	381,199	\$ 381,199	\$	419,319	\$	38,120	10%	\$	38,120
Materials & Supplies	\$ 104,758	\$	152,900	\$ 242,900	\$	239,850	\$	(3,050)	-1%	\$	86,950
Maintenance	\$ 177,015	S	172,034	\$ 207,400	\$	238,100	\$	30,700	15%	\$	66,066
Utilities	\$ 252,189	s	265,400	\$ 266,029	s	270,860	\$	4,831	2%	\$	5,460
Other Operating Expenses	\$ 2,517,692	\$	3,428,984	\$ 3,411,358	\$	4,287,652	\$	876,294	26%	\$	858,668
Total Expenditures	\$ 3,802,466	s	4,950,779	\$ 5,127,586	S	6,291,804	5	1,164,218	22.7%	\$	1,341,025

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year End Estimate	FY2016 Proposed Budget	Personnel Change
Water	4	8	8	10	2
Sewer	2	3	3	4	1
Trash	0	0	0	0	0
Total Personnel	6	11	11	14	3

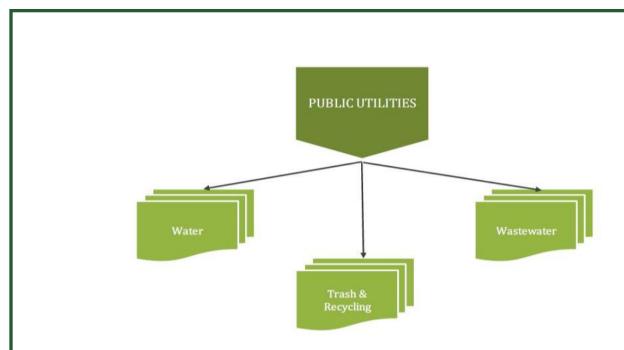
Notes:

Key Points of Proposed Budget



W/S Fund—Water







W/S Fund—Water



Water Department

FY 2014-15 Accomplishments:

- -Added a customer service technician
- -Supervised outsourced projects
- -Maintained existing infrastructure and facilities with available resources
- -Addressed work orders and made repairs as necessary
- -Performed new meter installations
- -Performed system maintenance
- -Repaired major system leaks to drastically reduce the water loss percentage
- -Addressed outstanding Chlorine issues
- -Made minor adjustments to SCADA to help pump efficiency
- -Provided water projections for UTRWD
- -Completed all required TCEQ reports

FY 2015-16 Objectives:

- -Add an operator position
- -Add a meter technician position
- -Create a separate Meter Department
- -Work with staff to evaluate ways to maintain service efficiency and good customer service
- -Repair potential violations and become TCEQ complaint at all facilities
- -Continue to repair leaks
- -Supervise outsourced projects
- -Update the GIS database
- -Assist in the SCADA update
- -Work to secure all facilities
- -Provide necessary training to get staff licensed and retain existing licensure





Fund: Utility Fund
Department Water
Account Gr 202-521

Expenditures		FY2014 Actual	A	FY2015 Approved Budget		2015 Year d Estimate		FY2016 Proposed Budget	3	Dollar Change	Percent Change	Chan	ge from FY 2015 Budget
Personnel	\$	232,038	\$	374,058	\$	412,067	\$	512,082	\$	100,015	24%	\$	138,024
Legal & Professional	\$	8,411	\$	16,000	\$	26,500	\$	41,500	\$	15,000	57%	\$	25,500
Trash & Recycling	\$	368,754	\$	381,199	\$	381,199	\$	419,319	\$	38,120	10%	\$	38,120
Materials & Supplies	\$	86,087	\$	115,000	\$	214,500	\$	205,675	s	(8,825)	-4%	\$	90,675
Maintenance	\$	75,647	\$	80,240	\$	120,800	\$	141,100	\$	20,300	17%	\$	60,860
Utilities	\$	209,674	s	209,300	s	209,300	s	211,170	s	1,870	0.9%	\$	1,870
Other Operating Expenses	\$	2,256,958	\$	2,481,841		2,575,243		2,936,426		361,183	14.0%	\$	454,585
Total Expenditures	- 5	3,237,568	- 5	3,657,638	\$	3,939,610	5	4,467,272	5	527,663	13.4%	5	809,634

	FY2014	FY2015 Approved	FY2015 Year	FY2016 Proposed	
Personnel	Actual	Budget	End Estimate	Budget	Personnel Change
Water Plant Operator	1	1	1	1	0
Water Technician	2	3	3	4	1
Utility Billing Clerk	1	2	2	2	0
Construction Inspector	0	1	1	1	0
Customer Service Rep.	0	1	1	1	0
Meter Technician	0	0	0	1	1
Total Personnel	4	8	8	10	2

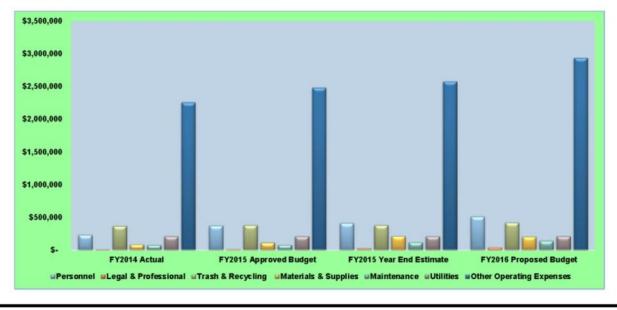
Notes:

Key Points of Proposed Budget

1. In the fiscal year 2015-2016 added 2 new position to the Water Department. One Water Tech and One Meter Tech. Total effect on the FY 2015-2016 budget will be \$138,024.00.

2. Other operating expenses contains three items that makes up 63% of the budget. These items are: Purchase water \$1,467,955, Debt payment \$1,043,171 and transfer into General Fund for the amount of \$328,000.00.

3. We have added a new truck for the water department for the cost of \$30,000.00.



W/S Fund—Sewer



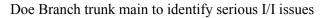
Wastewater Department

FY 2014-15 Accomplishments:

- -Supervised outsourced projects
- -Maintained existing infrastructure and facilities with available resources
- -Addressed work orders and made repairs as necessary
- -Performed system maintenance
- -Identified and repaired one major infiltration issue on Doe Branch
- -Completed all required TCEQ reports
- -Developed a maintenance and lubrication program for the waste water treatment plant

FY 2015-16 Objectives:

- -Add an operator position
- -Work with staff to evaluate ways to maintain service efficiency and good customer service
- -Develop a maintenance program to inspect and service the lift stations
- -Repair and replace lift station deficiencies
- -Repair potential violations and become TCEQ compliant at all facilities
- -Coordinate the smoke testing of the



- -Supervise the remediation of any significant I/I issues and other outsourced projects
- -Continue to identify other minor I/I issues
- -Update the GIS database
- -Assist in the SCADA update
- -Work to secure all facilities
- -Provide necessary training to get staff licensed and retain existing licensure





Fund: Utility Fund Department: Sewer Account Group: 202-522

Expenditures	FY2014 Actual	A	FY2015 pproved Budget	'2015 Year d Estimate		FY2016 Proposed Budget		Dollar Change	Percent Change	Ch	ange from FY 2015 Budget
Personnel	\$ 141,610	\$	149,704	\$ 170,133	\$	202,441	s	32,308	19%	\$	52,737
Legal & Professional	\$ -	\$	10,500	\$ 10,000	s	80,000	s	70,000	700%	\$	69,500
Materials & Supplies	\$ 18,670	\$	37,900	\$ 28,400	\$	34,175	s	5,775	20%	\$	(3,725)
Maintenance	\$ 101,368	\$	91,794	\$ 86,600	\$	97,000	s	10,400	12%	\$	5,206
Utilities	\$ 42,515	\$	56,100	\$ 56,729	\$	59,690	s	2,961	5%	\$	3,590
Other Operating Expenses	\$ 260,734	\$	947,143	\$ 836,115	\$	1,351,226	\$	515,111	62%	\$	404,083
Total Expenditures	\$ 564,898	\$	1,293,141	\$ 1,187,976	\$	1,824,532	\$	636,556	53.6%	\$	531,391

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Year F End Estimate	FY2016 Proposed Budget	Personnel Change
Wastewater Plant Operator	1	1	1	1	0
Maintenance Worker	1	2	2	3	1
Total Personnel	2	3	3	4	1

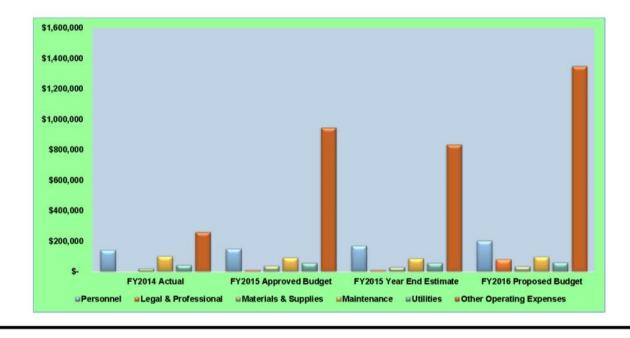
Notes:

Key Points of Proposed Budget

1. In FY 2015-2016 we have added a wastewater technician for the total cost of \$37,000.00.

2. Other operating expenses contains three items that makes up 72% of the budget. These items are: Discharge of wastewater \$621,970, Debt payment \$521,586 and transfer into General Fund for the amount of \$164,000.00.

2. We have added a new truck for the wastewater department for the cost of \$30,000.00.





Fund: Utility Fund
Department: Trash & Recycling

Account Group: 202-522

Utility Fund
Trash & Recycling
202-522

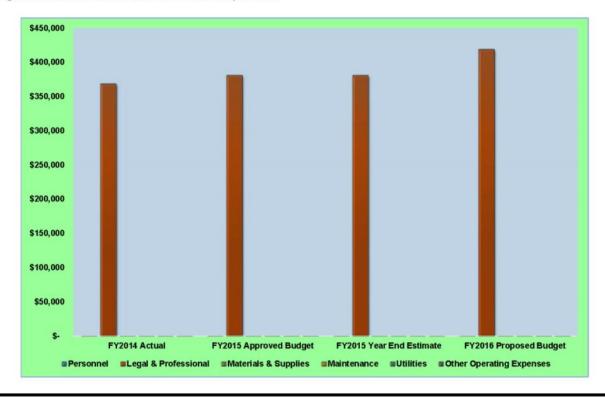
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Expenditures	FY2014 Actual		FY2015 Approved Budget		FY2015 Year End Estimate		In 300 and in particular		Dollar Change		Percent Change	Change from FY 2015 Budget	
Personnel	s		\$	-	\$		s				0%	\$	-
Legal & Professional	s	368,754	\$	381,199	\$	381,199	\$	419,319	\$	38,120	10%	\$	15,998
Materials & Supplies	\$	-	\$		\$	*	\$				0%	\$	
Maintenance	\$	-	\$	-	\$	-	\$				0%	\$	
Utilities	S	-	\$		\$		s				0%	\$	*
Other Operating Expenses	\$	-	\$		\$	-	\$	-			0%	\$	-
Total Expenditures	\$	368,754	\$	381,199	\$	381,199	\$	419,319	\$	38,120	10.0%	\$	15,998

Personnel	FY2014 Actual	FY2015 Approved Budget	FY2015 Ye	ar FY2016 Proposed e Budget		Personnel Change
Progressive Waste Solutions	0	0	0	0	0	0
Total Personnel	0	0	0	0	0	0

Notes:

Key Points of Proposed Budget

1. This budget assumes 10% increase for the number of customers per month.







Debt Schedule

Schedule of Bonded Debt History of Ad Valorem Tax Rate & Components

Net Debt Service

City of Celina, Texas All Outstanding Tax Supported Debt As of Fiscal Year 2015

Period Ending	Principal	Interest	Total Debt Service	Net Debt Service
09/30/2015	666,138.00	681,707.28	1,347,845.28	1,347,845.28
09/30/2016	751,125.00	644,324.38	1,395,449.38	1,395,449.38
09/30/2017	767,509.50	626,905.10	1,394,414.60	1,394,414.60
09/30/2018	901,109.50	609,032.06	1,510,141.56	1,510,141.56
09/30/2019	918,333.00	588,476.12	1,506,809.12	1,506,809.12
09/30/2020	938,320.00	565,926.32	1,504,246.32	1,504,246.32
09/30/2021	964,738.50	541,110.98	1,505,849.48	1,505,849.48
09/30/2022	989,804.00	515,684.58	1,505,488.58	1,505,488.58
09/30/2023	1,023,962.50	483,128.00	1,507,090.50	1,507,090.50
09/30/2024	1,058,121.00	449,363.66	1,507,484.66	1,507,484.66
09/30/2025	1,096,999.00	411,209.78	1,508,208.78	1,508,208.78
09/30/2026	1,136,157.50	372,039.82	1,508,197.32	1,508,197.32
09/30/2027	1,180,035.50	330,898.78	1,510,934.28	1,510,934.28
09/30/2028	1,218,913.50	286,209.64	1,505,123.14	1,505,123.14
09/30/2029	1,277,511.00	235,909.90	1,513,420.90	1,513,420.90
09/30/2030	1,165,000.00	182,668.76	1,347,668.76	1,347,668.76
09/30/2031	1,195,000.00	136,837.50	1,331,837.50	1,331,837.50
09/30/2032	1,135,000.00	88,900.00	1,223,900.00	1,223,900.00
09/30/2033	895,000.00	43,500.00	938,500.00	938,500.00
09/30/2034	205,000.00	8,200.00	213,200.00	213,200.00
	19,483,777.50	7,802,032.66	27,285,810.16	27,285,810.16

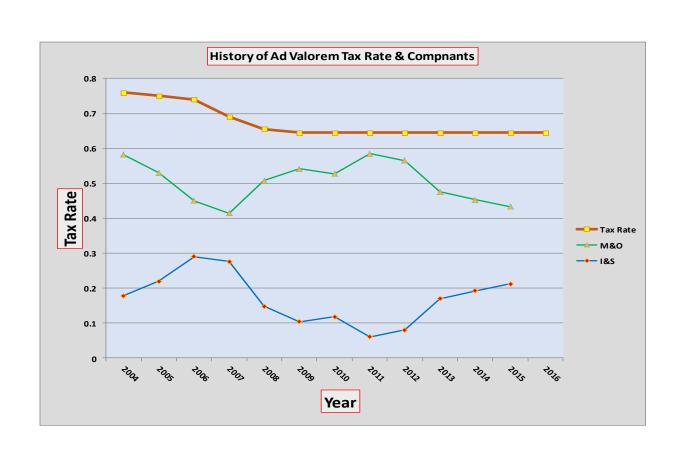
Net Debt Service

City of Celina, Texas All Outstanding Water & Sewer Supported Debt As of Fiscal Year 2015

Period Ending	Principal	Interest	Total Debt Service	Net Debt Service		
09/30/2015	808,862.00	319,381.15	1,128,243.15	1,128,243.15		
09/30/2016	848,875.00	327,240.32	1,176,115.32	1,176,115.32		
09/30/2017	892,490.50	283,553.66	1,176,044.16	1,176,044.16		
09/30/2018	923,890.50	258,509.18	1,182,399.68	1,182,399.68		
09/30/2019	946,667.00	232,518.90	1,179,185.90	1,179,185.90		
09/30/2020	976,680.00	201,423.68	1,178,103.68	1,178,103.68		
09/30/2021	1,160,261.50	169,186.54	1,329,448.04	1,329,448.04		
09/30/2022	985,196.00	133,197.92	1,118,393.92	1,118,393.92		
09/30/2023	1,011,037.50	104,219.50	1,115,257.00	1,115,257.00		
09/30/2024	606,879.00	74,451.36	681,330.36	681,330.36		
09/30/2025	143,001.00	53,870.24	196,871.24	196,871.24		
09/30/2026	148,842.50	49,035.20	197,877.70	197,877.70		
09/30/2027	149,964.50	43,769.98	193,734.48	193,734.48		
09/30/2028	156,086.50	38,452.86	194,539.36	194,539.36		
09/30/2029	167,489.00	32,246.36	199,735.36	199,735.36		
09/30/2030	140,000.00	25,850.00	165,850.00	165,850.00		
09/30/2031	145,000.00	20,725.00	165,725.00	165,725.00		
09/30/2032	155,000.00	14,925.00	169,925.00	169,925.00		
09/30/2033	110,000.00	8,725.00	118,725.00	118,725.00		
09/30/2034	115,000.00	4,600.00	119,600.00	119,600.00		
	10,591,222.50	2,395,881.85	12,987,104.35	12,987,104.35		

Debt Schedule





Fiscal Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Tax Rate	0.760	0.750	0.740	0.690	0.655	0.645	0.645	0.645	0.645	0.645	0.645	0.645	0.645
M&0	0.582	0.530	0.450	0.414	0.507	0.541	0.527	0.585	0.565	0.476	0.462	0.433	0.435
I&S	0.178	0.220	0.290	0.276	0.148	0.104	0.118	0.060	0.080	0.170	0.184	0.212	0.211

Debt Schedule



